2021 **COUNTY BUDGET**

County Budget of the	COUNTY	of Salem		for the Fiscal Year 2021.	
is a true copy of the Budget a	at the Budget and Capital Budget annexed and Capital Budget approved by resolution and Capital Budget approved by resolution and capital Budget approved by resolution and capital Budget annexed and Capital Budget approved by resolution and capital Budget annexed annexed and capital Budget annexed	n of the Board of Count _, 2021 visions of N.J.S.A. 40A	ty Commissioners on the	Stay funington Clerk to the Board of County Commissioners Stacy Pennington Address Address 856-339-8640 Phone Number	
a part is an exact copy of the	day of June 6 N Broad St., with the state of the state	d of County Commissio oof, and the total of , 2021	oners, a part is an exact copy of that all additions are corr	day of July , 2021	Commissioners, of anticipated
		DO NO	OT USE THESE SPACES		
	FICATION OF <u>ADOPTED</u> BUDGET (<u>Do not advertise this Certification form)</u> Its to be raised by taxation for local purposes has				

compared with the approved Budget previously certified by me and any changes required as a condition to such approval have been made. The adopted budget is certified with respect to the

STATE OF NEW JERSEY

Department of Community Affairs

Director of the Division of Local Government Services

07/19/2021 Dated:

, 2021

foregoing only.

Christine Espicelii

SUMMARY OF APPROPRIATIONS

RAL APPROPRIATIONS:	XXXXXX	XXXXXXXXXXXXX
	xxxxxx	xxxxxxxxxxx
(a & b) Operations Including Contingent		\$
(c) Capital Improvements		\$
(d) County Debt Service		\$
(e) Deferred Charges and Statutory Expenditures - County		\$
(f) Judgments		\$
(g) Cash Deficit		\$
	XXXXXX	xxxxxxxxxxx
Total General Appropriations	34-499	\$
It is hereby certified that the within budget is a true copy of the budget finally adopted by resolution of the Board of County Commissioners on the July, 2021. It is further certified that each item of revenue and appropriation is set forth in the same amount and by the same title as appeared in the 2021 approved budget and all amendments thereto, if any, which have been previously approved by the Director of Local Government Serv		day of
Certified by me this 15th day of July , 2021, Stay Purinfon		, Clerk

Sheet 31

Annual List of Change Orders Approved Pursuant to N.J.A.C. 5:30-11

	Contracting Unit: County of	. Salem	Ye	ar Ending:	December 31, 2020	
	The following is a complete list of all change ord please consult N.J.A.C. 5:30-11.1 et seq. Please identifi			eded by more tha	n 20 percent. For regulator	ry details
1.						
2.						
3.						
4.						
	For each change order listed above, submit with the newspaper notice required by N.J.A.C. 5:30-11.9(d).	(Affidavit must include a cop	by of the newspaper notice.)			ublication for
	If you have not had a change order exceeding the	ne 20 percent threshold for the	e year indicated above, please check	nere a	nd certify below.	
	7/15/2021		Stati	signed by: y funnington		
	Date	-	Clerk of	the Board of Co	ounty Commissioners	

General Instructions to Complete the County Budget Workbook

- a) This workbook shall be used for completing the County Introduced and Adopted Budgets.
- b) It is designed to automatically calculate amounts linked from various data entry points.
- c) The individual tabs containing formulas are locked to protect the formulas.
- d) Fill in only the gray sections of the worksheet.
- e) Begin by navigating to the "Key Inputs" tab.

 Select the County by clicking on the arrow on the right side. This will populate the entity name and county.
- f) Continue to complete each of the fields in order to populate standard information throughout the workbook. If a utility(s) exists, enter the type of utility into the fields listed.
- g) In all applicable signature lines, insert the email address of the applicable official.

 Once approved by the Board of County Commissioners, the completed Introduced Budget must be submitted
- h) to the Division via the FAST "Introduced Budget" record portal and it must be precisely named as:
 - <municode>_introbudget_20xx (all 4 digits municode must be included).
 - Once approved by the Board of County Commissioners, the completed Adopted Budget must be submitted to
- i) the Division via the FAST "Adopted Budget" record portal and it must be precisely named as:
- <municode>_adoptbudget_20xx (all 4 digits municode must be included).
- j) Only the Chief Financial Officer has access to the "Submit for Review" tab within the FAST portal.

Information Required for	County Budget Ve	ersion 2021 2			
County Budget Document		ponses and			
Name of County	County of Salem			-	
Full Name of County	COUNTY OF SAL	-EM			
County	SALEM				
County	SALEM				
Гуре	COUNTY				
Governing Body Type	COUNTY COMMI	SSIONERS			
_ocation	County of Salem				
Address	110 5th Street Su				
Address	Salem, New Jerse	y 08079			
Phone	(856) 935-7510				
Fax	(856) 935-9036				
				Cert./License #	•
Clerk to Board of County Commissioners	Stacy Pennington				
County Chief Financial Officer	Kelly A. Hannigan			Y-944	
Registered Municipal Accountant	Henry Ludwigsen			CR-000425	
County Counsel	Karin M. Wood				
County Executive or Administrator	Jeffrey Ridgway				
Newspaper	South Jersey Time	es			
	Day		Month		
Date of Introduction	2nd	June			
Date of Advertisement	9th	June			
Date of Public Hearing	23rd	June			
Time of Public Hearing	4:00				
Net Valuation Taxable Current			5 141 407 240		
Net Valuation Taxable Current Net Valuation Taxable Prior			5,141,407,249 5,092,058,514		
NEL VARIACION TAXADIC FILO			49,348,735		
Budget Year	2021		43,340,735		
Municipal (County) Code	1700				

Utility #	Utility Type
Utility 1	
Utility 2	

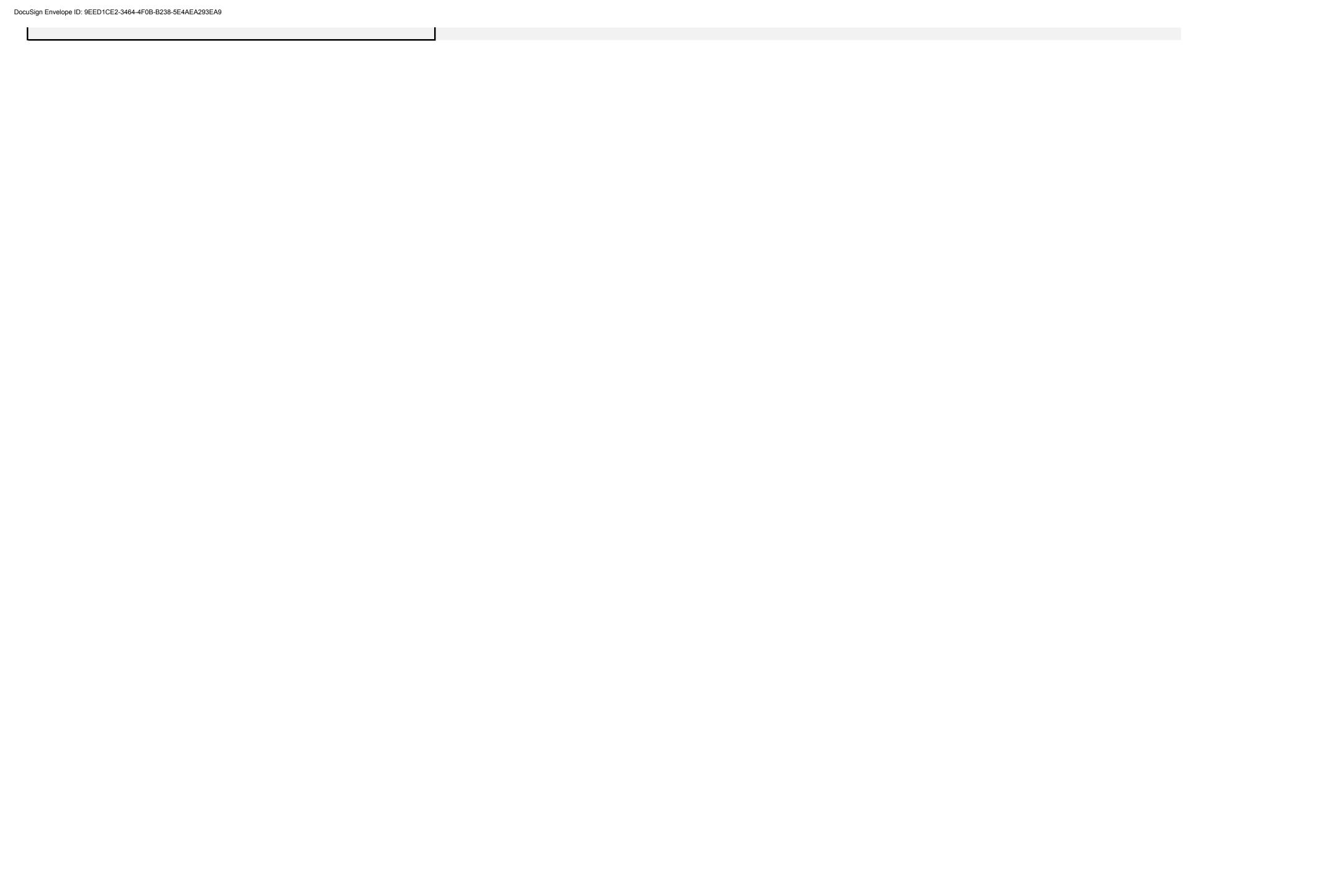
Capital Improvement Program				
# of Years	6			
Beginning Year	2021			
Ending Year	2026			

DocuSign Envelope ID: 9EED1CE2-3464-4F0B-B238-5E4AEA293EA9

Balance of Outstanding Debt					
	General				
Interest	22,573,446.91				
Principal	85,970,000.00				
Outstanding Balance	108,543,446.91				

COUNTY OF SALEM SUMMARY OF 2021 BUDGET

					Futu	re Budget Projections		
Total Budget	91,505,687.96	100.0%	_	2022	2023	2024	2025	2026
Employee Costs:								
Total Salaries and Wages	175,878,476.02		103.00%	181,154,830.30	186,589,475.21	192,187,159.47	197,952,774.25	203,891,357.48
Social Security Pensions	2,700,000.00		102.00%	2,754,000.00	2,809,080.00	2,865,261.60	2,922,566.83	2,981,018.17
PERS PFRS	1,938,568.60 4,163,215.22		102.00% 105.00%	1,977,339.97 4,371,375.98	2,016,886.77 4,589,944.78	2,057,224.51 4,819,442.02	2,098,369.00 5,060,414.12	2,140,336.38 5,313,434.83
County Pension DCRP	40,000.00		102.00% 102.00%	40,800.00	41,616.00	42,448.32	- 43,297.29	44,163.23
Direct Employee Costs	184,720,259.84	201.9%		190,298,346.25	196,047,002.76	201,971,535.91	208,077,421.49	214,370,310.08
Debt Service: Sheet 27a	5,685,763.70	6.2%		5,685,763.70	5,685,763.70	5,685,763.70	5,685,763.70	5,685,763.70
Capital Funds: Sheet 26a	500,000.00	0.5%		500,000.00	500,000.00	500,000.00	500,000.00	500,000.00
Deferred Charges: Sheet 28		0.0%						
Grants:								
Sheet 25 (less Salaries & Wages above)	11,813,382.59	12.9%		11,813,382.59	11,813,382.59	11,813,382.59	11,813,382.59	11,813,382.59
All Other Departmental OE's:	(444 040 740 47)	404 50/		(440, 407, 000, 50)	(445 700 750 00)	(440,000,007,40)	(400 004 005 40)	(400 700 004 00)
Various Line Items	(111,213,718.17)	-121.5%	102.00%	(113,437,992.53)	(115,706,752.38)	(118,020,887.43)	(120,381,305.18)	(122,788,931.28)
	91,505,687.96	100.0%	Projected Budget Totals	94,859,500.01	98,339,396.67	101,949,794.77	105,695,262.59	109,580,525.09
COUNTY OF SA					_			
2021 BUDGET FU	UNDING			2022	P	Projected Tax Results 2024	2025	2026
Budget Funding:				2022	2023	2024	2023	2020
Fund Balance	3,677,335.81		100.25%	3,686,529.15	3,695,745.47	3,704,984.84	3,714,247.30	3,723,532.92
Local Revenues	13,759,471.06		100.50%	13,828,268.42	13,897,409.76	13,966,896.81	14,036,731.29	14,106,914.95
State Aid	774,518.89			774,518.89	774,518.89	774,518.89	774,518.89	774,518.89
Grants	11,488,382.59			11,488,382.59	11,488,382.59	11,488,382.59	11,488,382.59	11,488,382.59
Delinquent Tax	-							
Local Purpose Tax	61,805,979.61			65,081,800.97	68,483,339.96	72,015,011.65	75,681,382.53	79,487,175.74
	91,505,687.96			94,859,500.01	98,339,396.67	101,949,794.77	105,695,262.59	109,580,525.09
Dotables	E 444 407 040			F 4 40 40 7 0 40	E 4E7 407 040	F 40F 407 040	E 470 407 040	F 404 407 040
Ratables Tax Rate	5,141,407,249			5,149,407,249 1.264	5,157,407,249 1.328	5,165,407,249 1.394	5,173,407,249 1.463	5,181,407,249 1.534
Increase	-			1.264	0.064	0.066	0.069	0.071
IIICICASC	-			1.204	0.004	0.000	0.009	0.071
			LEVY CAP CAL					
			Prior Year 2.50% Debt Service & Health	61,805,979.61 1,545,149.49	65,081,800.97 1,627,045.02	68,483,339.96 1,712,083.50	72,015,011.65 1,800,375.29	
			Prior Year 2.50%			· · · · · · · · · · · · · · · · · · ·		75,681,382.53 1,892,034.56 77,573,417.09



COMPARISON	N OF REVENU	ES & APPROP	RIATIONS	
	BUDGET	PRIOR		
	YEAR	YEAR	CHANGE	%
REVENUES				
Surplus	3,677,335.81	2,975,000.00	702,335.81	23.61%
Local	3,931,816.44	4,162,041.30	(230,224.86)	-5.53%
State Aid	774,518.89	826,482.00	(51,963.11)	-6.29%
State & Federal Grants	11,488,382.59	14,236,860.61	(2,748,478.02)	-19.31%
Delinquent Tax	-	-	-	4
Social and Welfare	242,994.00	250,916.00	(7,922.00)	-3.16%
Other Special Items	9,584,660.62	9,207,577.62	377,083.00	4.10%
Amount to be Raised	61,805,979.61	60,685,357.10	1,120,622.51	1.85%
TOTAL REVENUE	91,505,687.96	92,344,234.63	(838,546.67)	-0.91%
APPROPRIATIONS				
Salaries & Wages	33,251,182.00	30,949,100.00	2,302,082.00	7.44%
Other Expenses	31,227,575.85	31,136,429.85	91,146.00	0.29%
Statutory & Deferred Charges	9,027,783.82	8,109,409.00	918,374.82	11.32%
State & Federal Grants	11,813,382.59	14,561,860.61	(2,748,478.02)	-18.87%
Capital (without grants)	500,000.00	2,031,000.00	(1,531,000.00)	-75.38%
Debt Service	5,685,763.70	5,556,435.17	129,328.53	2.33%
TOTAL APPROPRIATIONS	91,505,687.96	92,344,234.63	(838,546.67)	-0.91%
Adopted Emergencies				

	CONDITION OF	SURPLUS		
	BUDGET YEAR	PRIOR YEAR	CHANGE	%
Available	7,408,450.11	8,309,120.65	(900,670.54)	-10.84%
Used to Fund Budget	3,677,335.81	2,975,000.00	702,335.81	23.61%
Remaining Balance	3,731,114.30	5,334,120.65	(1,603,006.35)	-30.05%

0.496370463



2021 COUNTY DATA SHEET

(MUST ACCOMPANY 2021 BUDGET)

\frown	Λ	D
L	H	Г

COUNTY:	S	ALEM

Y-944
Cert No.
CR-000425
License No.

Board of County Commissioners				
Name	Term Expires			
Benjamin H. Laury, Director	12/31/2021			
R. Scott Griscom, Deputy Director	12/31/2022			
Lee R. Ware	12/31/2022			
Gordon J. Ostrum, Jr.	12/31/2021			
Ed Ramsay	12/31/2023			

Official Mailing Address of County

County of Salem	
110 5th Street Suite 200	
Salem, New Jersey 08079	

Fax #: (856) 935-9036

Sheet A

2021 COUNTY BUDGET

County Budget of the	COUNTY	of	SALEM	1	for the Fiscal Year 2021.	
is a true copy of the Budget an 2nd day of	t the Budget and Capital Budget and Capital Budget approved by results. June will be made in accordance with the Certified by me, this	olution of the Board of C , 2021 ne provisions of N.J.S.A.	County Commissi 40A:4-6 and		stacy.pennington@salem Clerk to the Board of County C 110 5th Street Sui Address Salem, New Jersey Address (856) 935-751 Phone Number	Commissioners ite 200 / 08079
a part is an exact copy of the o	2nd day of	Board of County Comm		a part is an exact copy of the that all additions are correct, revenues equals the total of Local Budget Law, N.J.S.A. Certified by me, 2nd	·	oard of County Commissioners, proof, the total of anticipated
		D	OO NOT USE TH	HESE SPACES		
It is hereby certified that the amount compared with the approved Budget condition to such approval have bee foregoing only.	CATION OF ADOPTED BUE Do not advertise this Certification form) is to be raised by taxation for local purpor previously certified by me and any charm made. The adopted budget is certified STATE OF NEW JERSEY Department of Community Affairs Director of the Division of Local Govern	ses has been nges required as a with respect to the				
Dated:, 2021	Ву:					

interested persons.

COUNTY BUDGET NOTICE

County Budget of the	COUNTY	of	SA	LEM	for the Fiscal Yea	r 2021	
Be it Resolved, that the following	statements of revenues a	nd appropriations sh	all constitu	ite the County Budget	for the year 2021;		
Be it Further Resolved, that said	Budget be published in the	e		South Jersey Time	es		
in the issue of June	9th , 2021						
The Board of County Commissio	ners of the County of	SALE	M	does hereby app	prove the following as	the Budget for the	e year 2021:
RECORDED VOTE (Insert last name)	Ayes	Laury Griscom Ware Ostrum Ramsay		Nays		Abstained	
Notice is hereby given that the B	udget and Tax Resolution	was approved by the	.	COUNTY COMMI	SSIONERS of t	Absent he	COUNTY
SALEM	, on	June	2nd	, 2021.			
A Hearing on the Budget and Ta	v Posolution will be held a		County of	•	on June	23rd	, 2021 at

EXPLANATORY STATEMENT

SUMMARY OF CURRENT FUND SECTION OF APPROVED BUDGET

	YEAR 2021	YEAR 2020
	xxxxxxxxxxx	xxxxxxxxxx
1. Total Appropriations	91,505,687.96	92,344,234.63
2. Less: Anticipated Revenues Other Than Current Property Tax	29,699,708.35	31,658,877.53
3. Difference: Amount to be Raised by Taxes - County Purpose Tax	61,805,979.61	60,685,357.10

Sheet 3

EXPLANATORY STATEMENT - (Continued)

SUMMARY OF 2020 APPROPRIATIONS EXPENDED AND CANCELED

	General		
	Budget	Utility	Utility
Budget Appropriations - Adopted Budget	92,344,234.63	-	-
Budget Appropriations Added by N.J.S.A. 40A:4-87			
Emergency Appropriations	1,541,568.00	-	-
Total Appropriations	93,885,802.63	-	-
Expenditures: Paid or Charged (Including Reserve for Uncollected Taxes)	89,440,506.49	-	-
Reserved	4,165,675.58	-	-
Unexpended Balances Canceled	279,620.56	-	-
Total Expenditures and Unexpended Balances Canceled	93,885,802.63	-	-
Overexpenditures *	-	-	-

	EXPLANATORY STATEM	ENT - (Continued)	
	BUDGET ME	SSAGE	
1977 CAP CALCULATION		1977 CAP CALCULATION (cont.)	
County Purpose Tax Levy - Prior Year (2020) Cap Base Adjustment: Adjusted County Purpose Tax Levy	60,685,357.10	Allowable Operating Appropriations before Additional Exceptions per (N.J.S.A. 40A:4-45.3)	31,832,709.19
EXCEPTIONS (Less): Debt Service - Net of Debt Service Revenues Deferred Charges Emergency Appropriations Capital Improvements (N.J.S.A. 40A:2-2) Matching Funds for State and Federal Grants Authority - Share of Costs MUA Board of Social Services - County Welfare Board Special Services School District Vocational School Out of County Vocational School Net County College Net Out of County College Capital Lease Payments 911 Emergency Management Services Health Insurance Jail Budget	4,446,517.17 2,031,000.00 325,000.00 2,334,091.00 1,828,758.00 1,130,000.08 95,000.00 2,388,639.00 14,588,818.00	ADDITIONS: New Construction (Actual) Debt Service - Net of Debt Service Revenues Deferred Charges Emergency Authorizations Capital Improvements (N.J.S.A. 40A:2-2) Matching Funds for State and Federal Grants Board of Social Services - County Welfare Board Special Services School District Vocational School Out of County Vocational School Net County College Net Out of County College 911 Emergency Management Services Health Insurance Jail Budget	155,934.41 4,326,053.01 500,000.00 325,000.00 2,340,621.00 1,828,758.00 1,180,000.00 95,000.00 2,401,639.00 16,103,000.00
TOTAL EXCEPTIONS Amount on Which CAP is Applied 1.0% CAP Allowable Operating Appropriations before Additional Exceptions per (N.J.S.A. 40A:4-45.3)	29,167,823.25 31,517,533.85 315,175.34 31,832,709.19	TOTAL ADDITIONS Subtotal (Levy Cap Determination Amount) 2019 Cap Bank Utilized 2020 Cap Bank Utilized COLA Increase Utilized ALLOWABLE COUNTY PURPOSE TAX AFTER ALL EXCEPTIONS COUNTY LOCAL PURPOSE TAX PER BUDGET Over or (Under)	29,256,005.42 61,088,714.61 787,938.35 61,876,652.95 61,805,979.61 (70,673.34)

NOTE: Sheet 3b

MANDATORY MINIMUM BUDGET MESSAGE <u>MUST</u> INCLUDE A SUMMARY OF:

- 1. HOW THE "CAP" WAS CALCULATED. (Explain in words what the "CAPS" mean and show the figures.)
- 2. A SUMMARY BY FUNCTION OF THE APPROPRIATIONS THAT ARE SPREAD AMONG MORE THAN ONE OFFICIAL LINE ITEM (e.g. if Sheriff's Office S & W appears in the regular section and also under "Operation Excluded from "CAPS" section, combine the figures for purposes of citizen understanding.)

	BUDGET	MESSAGE		
NEW JERSEY 2010 LOCAL UNIT LEVY CAP LA	ΑW			
		ADJUSTED TAX LEVY PRIOR TO EXCLUSIONS		61,899,064.2
Implementation of legislation updated through P.L. 2007,ch.249 and J.	-	Exclusions:		
calculation of an alternate CAP know as the tax levy cap. The method	that yields the	Allowable Shared Service Agreements Increase		
lower levy is the cap that must be used.		Allowable Health Insurance Costs Increase	5,050.00	
		Allowable Pension Obligations Increases	556,647.00	
		Allowable Capital Improvements Increase Allowable Debt Service and Capital Leases	45,899.00	
SUMMARY LEVY CAP CALCULATION		Deferred Charge to Future Taxation Unfunded	45,699.00	
COMMENT LEVI ON CALCULATION		Current Year Deferred Charges: Emergencies		
EVY CAP CALCULATION		Add Total Exclusions	_	607,596.0
rior Year Amount to be Raised by Taxation	60,685,357.10	7100 75101 2751051516	-	001,00010
Cap Base Adjustment (+/-)		Less: Cancelled or Unexpended Waivers		
Less: Prior Year Deferred Charges: Emergency Authorizations		Less: Cancelled or Unexpended Exclusions		279,521.0
Less: Prior Year Deferred Charges to Future Taxation Unfunded			<u>-</u>	
Less: Transfer of Service/Function		ADJUSTED TAX LEVY	-	62,227,139.2
Less:		Additions:		
Less:	00.005.057.40	New Ratables - Increase for New Construction		155,934.4
et Prior Year Tax Levy for County Purpose Tax for CAP Calculation	60,685,357.10	Amounts approved by Referendum		
Plus: 2% CAP Increase	1,213,707.14	Levy CAP Bank Applied		
1 lds. 270 O/A meredse	1,210,707.14			
DJUSTED TAX LEVY	61,899,064.24	MAXIMUM ALLOWABLE AMOUNT TO BE RAISED BY TAX	KATION	62,383,073.6
Plus: Assumption of Service/Function		AMOUNT TO BE RAISED BY TAXATION FOR COUNTY P	URPOSES	61,805,979.6
DJUSTED TAX LEVY PRIOR TO EXCLUSIONS	61,899,064.24	OVER OR (UNDER) 2% LEVY CAP	-	(577,094.0
		(must be equal or under for Introduction)	=	

E	XPLANATORY STATE	EMENT - (Continued)		
	BUDGET M	IESSAGE		
"1977" LEVY CAP BANKS: 2019: Maximum Allowable Amount to be Raised by Taxation Amount to be Raised by Taxation for County Purpose Amount Used in 2020 Available for Banking (CY 2021) Amount Used in 2021 Balance to Expire 2020: Maximum Allowable Amount to be Raised by Taxation Amount to be Raised by Taxation for County Purpose Available for Banking (CY 2021 - CY 2022) Amount Used in 2021 Balance to Carry Forward (CY 2022)	58,653,268 58,653,268 0 - 0 60,707,916 60,685,357 22,559	Following is a recap of the County's Employ Estimated Group Insurance Costs - 2021: Estimated Amounts to be Contributed by Employ Contribution from all eligible employ	oyees:	\$ 12,111,932.92
"2010" LEVY CAP BANKS: 2018: Available for Banking (2021) Amount Utilized - 2021 Budget Balance Expiring	- - -	Budgeted Group Insurance Budgeted Group Insurance - Utilities Budgeted Group Insurance - Other TOTAL		11,000,000.00
 2019: Available for Banking (2021-2022)	- - - 62,383,073.65 61,805,979.61	Instead of receiving Health Benefits, have elected an opt-out for 2021. This opt-out is budgeted separately. Health Benefits Waiver Salaries and Wages	53 employees amount	No comp. for waiver
Available for Banking (2022 - 2024)* *Cap Bank available only if county is subject to 2010 Cap and has Referendum provision of the law, in the Current Year.	577,094.04 not yet implemented			

EXPLANATORY STATEMENT - (Continued) BUDGET MESSAGE

2021 STATE OF NEW JERSEY PROPERTY TAX RELIEF PROGRAMS

New Jersey Department of Human Services Calendar Year 2021 estimates of the County's revenues and expenditures related to the various Human Services categories covered by Public Law 1990, Chapter 73, amended by Public Law 1991, Chapter 63 for the Property Tax Relief Programs

State of New Jersey Social Service Appropriation:

Maintenance of Patients in State Institutions for Mental Diseases	1617084
Maintenance of Patients in State Institutions for Developmental Disabilities	1368862
Child Protection and Permancy	1123136
Maintenance of Patients in Rutgers University Behavioral Health Care	0
Total	4109082

State of New Jersey Social Service Reimbursement:

Maintenance of Patients in State Institutions for Mental Diseases	1357882
Maintenance of Patients in State Institutions for Developmental Disabilities	1368862
Child Protection and Permancy	1123136
Maintenance of Patients in Rutgers University Behavioral Health Care	0
Total	3849880

259202

The County Share for Maintenance of Patients is still included in the County Budget for 2021 and is in the amount of \$259,202 within the Health and Human Services section of the County Budget.

COUNTY BUDGET MESSAGE STRUCTURAL BUDGET IMBALANCES

			L BUDGET IIVI	
Non-rec.	Future You Population	Line Item. Put "X" in cell to the left that corresponds to the type of imbalance.	Amount	Comment/Explanation
		No Structural Budget Imbalances		

COUNTY BUDGET MESSAGE ACCUMULATED ABSENCE LIABILITY

Legal basis for benefit (check applicable items)

			(check applicable items)			
	Gross Days of		Approved		Individual	
	Accumulated	Dollar Value of Compensated	Labor	Local	Employment	
Organization/Individuals Eligible for Benefit	Absence	Absences	Agreement	Ordinance	Agreement	
Assistant Prosecutors	2,866.50	\$72,895.01	Х			
Prosecutors CWA	5,128.62	\$72,873.12	X			
Correctional Officers	19,760.49	\$459,643.85				
CWA	67,978.32	\$984,734.71	X			
Prosecutors Detectives and Investigators	4,805.07	\$127,383.11	X			
Non Union / Supervisory	27,508.08	\$558,913.97			Х	
Sheriffs Officers	10,730.25	\$198,056.34	Х			
Corrections Superior Officers	10,532.94	\$296,570.39	Х			
Prosecutors Superior Detectives and Investigators	5,602.50	\$103,281.16	Х			
Sheriffs Superior Officers	8,424.25	\$242,436.41	Х			
Page Tota	als 163,337.02	\$3,116,788.07				

COUNTY BUDGET MESSAGE ACCUMULATED ABSENCE LIABILITY

Legal basis for benefit (check applicable items)

(check applicable items)					items)
	Gross Days of		Approved		Individual
	Accumulated	Dollar Value of Compensated	Labor	Local	Employment
Organization/Individuals Eligible for Benefit	Absence	Absences	Agreement	Ordinance	Agreement
			_		_
Page Total	s -	\$0.00			
i age i otai	5	ψ0.00			

COUNTY BUDGET MESSAGE ACCUMULATED ABSENCE LIABILITY

Legal basis for benefit (check applicable items)

Gross Days of Accumulated Onliar Value of Compensated Absences Organization/Individuals Eligible for Benefit Organiza	(check applicable items)						
Organization/Individuals Eligible for Benefit Absence Absences Apreement Absences Apreement A		Gross Days of		Approved		Individual	
Organization/Individuals Eligible for Benefit Absence Absences Agreement Ordinance Agreement Agre		Accumulated	Dollar Value of Compensated	Labor	Local	Employment	
Grand Totals 163,337.02 \$3,116,788.07 Total Funds Reserved as of end of 2020 Total Funds Reserved as of end of 2020 Total Funds Appropriated in 2021 \$140,000.00	Organization/Individuals Eligible for Benefit	Absence		Agreement	Ordinance		
Total Funds Reserved as of end of 2020 \$424,890.53 Total Funds Appropriated in 2021 \$140,000.00	, and the second						
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Total Funds Reserved as of end of 2020 \$424,890.53 Total Funds Appropriated in 2021 \$140,000.00	Ones d Tatala	400 007 00	© 440 700 07				
Total Funds Appropriated in 2021 \$140,000.00	Grand Totals	103,337.02	\$3,116,788.07				
Total Funds Appropriated in 2021 \$140,000.00							
Total Funds Appropriated in 2021 \$140,000.00	Total Funds Reserved as	s of end of 2020	\$424,890.53				
	Total Funds Appre	opriated in 2021	\$140,000.00				

Sheet 3g TOTAL

CURRENT FUND - ANTICIPATED REVENUES

			Antici	pated	Realized in
	GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
1.	Surplus Anticipated	08-101	3,677,335.81	2,975,000.00	2,975,000.00
2.	Surplus Anticipated with Prior Written Consent of Director of Local Government Services	08-102			
	Total Surplus Anticipated	08-100	3,677,335.81	2,975,000.00	2,975,000.00
3.	Miscellaneous Revenues - Section A: Local Revenues	xxxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx
	County Clerk	08-106	453,000.00	453,000.00	453,000.00
	Register of Deeds	08-106			
	Surrogate	08-117	50,000.00	40,000.00	83,808.55
	Sheriff	08-119	30,000.00	59,000.00	38,178.15
	County Court Fines and Costs	08-110			
	Interest on Investments and Deposits	08-113	39,021.33	50,000.00	88,454.42
	Office of Aging	08-134	6,000.00	6,000.00	7,565.00
	Constitutional Officers Salary Reimbursement	08-135	167,000.00	119,800.00	167,000.00
	Refunds - Public Health Department	08-229	30,000.00	34,000.00	30,309.00
	Planning Board - Development Review Fees	08-230	20,000.00	2,500.00	75,126.76
	Due from Lower Alloways Creek Township	08-231	2,195,000.00	2,195,000.00	2,195,000.00
	Bail Forfeiture	08-232		1,000.00	175.00
	Home Detention	08-233		7,500.00	1,497.06
	Jail Miscellaneous	08-234	75,000.00	120,000.00	83,911.51

		Anticipated		Realized in
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section A: Local Revenues (continued)				
County Dispatch Services:				
Elmer Borough	08-235	10,700.00	10,700.00	10,700.00
Woodstown Borough	08-235	32,000.00	32,000.00	32,000.00
City of Salem	08-235		129,010.00	
Lower Alloways Creek	08-235	39,795.30	39,795.30	39,795.30
Pennsville	08-235	143,263.08	135,000.00	140,454.00
Carneys Point	08-235	111,426.84	107,000.00	109,242.00
Penns Grove	08-235	75,000.00	155,000.00	75,000.00
Inmate Health Reimbursement to Salem County	08-236	3,000.00	3,000.00	3,696.12
Jail Telephone	08-237	39,000.00	39,000.00	54,612.95
Fire School	08-238	32,000.00	50,000.00	32,010.00
Meals on Wheels Rent	08-239		10,000.00	10,200.00
State Prisoners	08-229	50,000.00	11,000.00	165,923.00
Lease for Farmland	08-230		6,800.00	100.00
County College Debt Contribution	08-231	330,609.89	345,936.00	345,921.26

			Antic	ipated	Realized in
	GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Misc	cellaneous Revenues - Section A: Local Revenues (continued)				
	01 4 41				

		Antici	pated	Realized in
GENERAL REVENUES	FCOA	2021 2020		Cash in 2020
3. Miscellaneous Revenues - Section A: Local Revenues (continued)				
Total Section A: Local Revenue	08-001	3,931,816.44	4,162,041.30	4,243,680.08

		Anticipated		Realized in
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section B: State Aid Without Offsetting Appropriations				
State Aid - County College Bonds (N.J.S.A. 18A:64A-22.6)	09-221	368,821.89	385,797.00	382,064.13
Permanent Disability - Patients in County Institutions (N.J.S.A. 44:7-38 et seq.)	09-222	62,500.00	62,500.00	95,065.25
State Aid - County Vocational School Bonds (N.J.S.A. 18A:58-33.22)	09-224	127,094.00	378,185.00	346,111.00
State Aid - Special Services School Bonds	09-213	216,103.00		
Total Section B: State Aid Without Offsetting Appropriations	09-001	774,518.89	826,482.00	823,240.38

		Anticipated		Realized in
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
Miscellaneous Revenues - Section C: State Assumption of Costs of County Social and				
Welfare Services and Psychiatric Facilities				
	xxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxx
Social and Welfare Services (c.66, P.L. 1990):	xxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx
Aid to Familities with Dependent Children	09-230			
Dperartment of Children and Familities	09-231			
Supplemental Social Security Income	09-232	242,994.00	250,916.00	157,043.00
Psychiatric Facilities (c.73. P.L. 1990)	xxxxxx	xxxxxxxxxx	xxxxxxxxxx	XXXXXXXXXX
Maintenance of Patients in State Institutions for Mental Diseases	09-236			
Maintenance of Patients in State Institutions for Mentally Challenged	09-237			
State Patients in County Psychiatric Hospitals	09-238			
County Adjuster - State Psychiatric Hopsital Maintenance Recoveries	09-239			
Division of Developmental Disabilities (DDD) Assessment Program	09-240			
Total Section C: State Assumption of Costs of County Social and Welfare Services	XXXXXXX	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx
and Psychiatric Facilities	08-002	242,994.00	250,916.00	157,043.00

		Antici	pated	Realized in
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section D: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Public and				
Private Revenues Offset with Appropriations:	xxxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx
Area Plan Grant	10-779	844,559.00	1,134,565.00	1,134,565.00
Alcohol and Drug Abuse Services: #03-539-ADA-00-Comprehensive Program	10-621	240,012.00	237,599.00	237,599.00
Alliance to Prevent Alcoholism and Drug Abuse	10-506		70,789.00	70,789.00
Senior Citizen and Disabled Resident Transportation Program	10-589	421,664.00	344,859.00	344,859.00
PASP - Personal Attendant Services	10-622	18,468.00	18,468.00	18,468.00
Prosecutor's Insurance Fund	10-549	250,000.00	250,000.00	250,000.00
Local Art Program	10-671	51,843.00	56,243.00	56,243.00
Juvenile Justice Commission State/Community Partnership	10-554	200,966.00	200,966.00	200,966.00
Juvenile Justice Commission Family Court Services	10-555	100,261.00	100,261.00	100,261.00
VOCA Grant (SART/FNE)	10-821	72,000.00	131,194.00	131,194.00
JDAI Innovations	10-556	120,000.00	120,000.00	120,000.00
Workforce Innovation and Opportunity Act (WIOA)	10-816		623,095.00	623,095.00
Body Armor Fund (Sheriff)	10-550	13,758.68	18,378.05	18,378.05
Body Armor Fund (Prosecutor)	10-551	1,789.04	2,178.69	2,178.69
Bulletproof Vest Partnership	10-798		1,986.00	1,986.00
NJ OEM EMAA	10-718		110,000.00	110,000.00
FTA Small Urban & Rural Area Public Transportation (5311)	10-590	297,364.50	290,194.00	290,194.00
Historical Commission Grant	10-689	28,905.00	18,904.00	18,904.00
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		Antici	pated	Realized in
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section D: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Public and				
Private Revenues Offset with Appropriations:	xxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx
N.J. Dept. of Health Div. of Family Health Services - Child Health	10-606		750,000.00	750,000.00
Transportation - County Aid	10-778		4,905,522.00	4,905,522.00
JAG Megan's Law	10-797		4,073.00	4,073.00
Homeland Security Grant	10-781		135,915.84	135,915.84
Multi-Jurisdictional Gang, Gun & Narcotics Task Force Program	10-772		127,189.00	127,189.00
Childhood Lead Exposure Prevention Project (CLEP)	10-619		200,000.00	200,000.00
State Health Insurance Assistance Program (SHIP)	10-791		74,140.00	74,140.00
NJ DOT - CR 551 (Hook Rd) & E Pittsfield St to Rte 295-Phase I	10-779		113,976.20	113,976.20
NJ DOT - S. Greenwich St./Telegraph Rd, CR 540, Phase I - Design	10-780		150,000.00	150,000.00
Senior Farmers Market Nutrition - Salem OAA	10-858	725.00	500.00	500.00
Health and Wellness Foundation - 5311	10-802		76,796.00	76,796.00
FTA Small Urban & Rural Area Public Transportation (5311) - 5311 - CARES Act	10-590		618,958.00	618,958.00
Hepatitis A Grant	10-804		44,586.00	44,586.00
Hepatitis A Grant - COVID	10-804		2,905.72	2,905.72
County Innovations - Opioid Epidemic Project	10-624	24,795.00	24,795.00	24,795.00
Agriculture Development Board Grant	10-807		17,817.96	17,817.96
Medication Assisted Treatment (MAT)	10-808		200,000.00	200,000.00
Strengthening Local Public Health Capacity Training COVID-19 Preparedness	10-805		5,763.15	5,763.15
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		Anticipated		Realized in
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section D: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Public and				
Private Revenues Offset with Appropriations:	xxxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx
Work First New Jersey WFNJ	10-646		588,125.00	588,125.00
Subregional Transportation Planning	10-783		34,400.00	34,400.00
Operation Helping Hand	10-784	46,619.00	62,500.00	62,500.00
County Environemetal Health Act - CEHA	10-601	138,501.00	137,652.00	137,652.00
Salem County Railroad Rehabilitation Program	10-711		834,480.00	834,480.00
Public Health Preparedness and Response to Bioterrorism	10-721		596,340.00	596,340.00
Early Intervention - Case Management	10-790		43,000.00	43,000.00
NJDHSS - Right to Know Program	10-767		8,786.00	8,786.00
Atlantic City Electric -Music Around the County Winter Jazz Festival	10-795		2,000.00	2,000.00
Atlantic City Electric -Family Tour Grant	10-795		2,000.00	2,000.00
NJACCHO LHD COVID-19	10-625		47,329.00	47,329.00
Local Efficiency Achievement Program (LEAP) Implementation Grant	10-877		150,000.00	150,000.00
ELC Enhancing Detection COVID-19	10-626		373,448.00	373,448.00
CTCL Election Grant - Board of Elections	10-878		38,676.00	38,676.00
CTCL Election Grant - County Clerk	10-879		29,007.00	29,007.00
Overdose Fatality Review Teams	10-627		100,000.00	100,000.00
Veterans Transportation Grant	10-820	13,000.00	6,500.00	6,500.00
Local Frieght Impact Fund	10-559	700,000.00		-
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		Anticipated		Realized in
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section D: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Public and				
Private Revenues Offset with Appropriations:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
NJ Department of Emergency Management - RERP	10-537	250,124.87		-
Victims of Crime Act Grant Program (VOCA)	10-821	255,723.00		-
Local Bridges Future Needs	10-560	1,263,291.00		-
MIPPA Outreach and Enrollment	10-623	40,000.00		-
Fall Project Lifesaver International	12-881	6,000.00		-
Private Well Outreach 2021	12-882	4,880.00		-
FY 18 Stop Violence Against Women Act	10-830	12,950.00		-
FY 19 Stop Violence Against Women Act	10-830	11,406.00		-
American Rescue Plan Act of 2021	10-857	6,058,777.50		-
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GENERAL REVENUES		Antic	Realized in	
		2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section D: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Public and				
Private Revenues Offset with Appropriations:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxxx
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GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section D: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Public and				
Private Revenues Offset with Appropriations:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
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GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section D: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Public and				
Private Revenues Offset with Appropriations:	xxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx
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GENERAL REVENUES		Anticipated		Realized in
		2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section D: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Public and				
Private Revenues Offset with Appropriations:	xxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
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		Antic	Realized in	
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section D: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Public and				
Private Revenues Offset with Appropriations:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
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GENERAL REVENUES		Anticipated		Realized in	
		2021 2020		Cash in 2020	
3. Miscellaneous Revenues - Section D: Special Items of General Revenue Anticipated					
With Prior Written Consent of Director of Local Government Services - Public and					
Private Revenues Offset with Appropriations (Continued):	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	
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Total Section D: Special Item of General Revenue Anticipated with Prior Written	xxxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx	
Consent of Director of Local Government Services - Public and Private Revenues	10-001	11,488,382.59	14,236,860.61	14,236,860.61	

		Anticipated		Realized in	
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020	
3. Miscellaneous Revenues - Section E: Special Items of General Revenue Anticipated					
With Prior Written Consent of Director of Local Government Services - Other Special					
Items:	xxxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxx	
Utility Operating Surplus of Prior Year	08-116				
Added Assessments	08-100	174,000.00	174,000.00	348,670.55	
Salem County Area Office on Aging	08-240	58,000.00	58,000.00	58,000.00	
Salem County Bus Service - NJ Transit Contract	08-241	1,200,000.00	1,200,000.00	1,332,971.66	
Addl Rent - Social Services	08-242		75,000.00	20,279.67	
Rent - Agriculture Building	08-243	92,925.00	92,925.00	92,925.00	
Board of Male Inmates in County Jail	08-244	3,400,000.00	4,800,000.00	3,446,327.92	
Board of Federal Inmates in County Jail	08-245	3,300,000.00	2,000,000.00	3,342,220.92	
Gloucester County Alternative Youth Shelter Beds	08-246	78,485.00	76,946.00	76,946.00	
Rent Communication Tower	08-247	18,000.00	18,000.00	18,000.00	
Title Section IV-D Reimbursement for State of NJ	08-248	419,356.71	290,512.62	290,512.62	
BOSS Reimbursements and Administrative Fees	08-249	242,194.00	242,194.00	242,194.00	
Consitutional Officers - Increased Fees (P.L. 2001, c.370:					
County Clerk	08-250	100,000.00	100,000.00	352,160.61	
Sheriff	08-250		80,000.00		
SCIA-LANDFILL/SOLID WASTE DIVISION	08-240	184,618.00			
RESERVE FOR DEBT SERVICE	08-227	317,081.91			

GENERAL REVENUES		Anticipated		Realized in
		2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section E: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Other Special				
Items:	xxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx

GENERAL REVENUES		Anticipated		Realized in
		2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section E: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Other Special				
Items:	xxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx

		Anticipated		Realized in
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
3. Miscellaneous Revenues - Section E: Special Items of General Revenue Anticipated				
With Prior Written Consent of Director of Local Government Services - Other Special				
Items:	xxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx
Total Section E: Special Items of General Revenue Anticipated with Prior Written	xxxxxxx	xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx
Consent of Director of Local Government Services - Other Special Items	08-004	9,584,660.62	9,207,577.62	9,621,208.95

		Anticipated		Realized in
GENERAL REVENUES	FCOA	2021	2020	Cash in 2020
Summary of Revenues		xxxxxxxxxx	xxxxxxxxxx	xxxxxxxxxx
1. 1. Surplus Anticipated (Sheet 4, #1)	08-101	3,677,335.81	2,975,000.00	2,975,000.00
2. 2. Surplus Anticipated with Prior Written Consent of Director of Local Government Services	08-102	-	-	_
3. 3. Miscellaneous Revenues:	xxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
Total Section A: Local Revenues	08-001	3,931,816.44	4,162,041.30	4,243,680.08
Total Section B: State Aid	09-001	774,518.89	826,482.00	823,240.38
State Assumption of Costs of County Social and Welfare Services and Psychiatric Total Section C: Facilities	08-002	242,994.00	250,916.00	157,043.00
Special Items of General Revenue Anticipated with Prior Written Consent of Director of Local Government Services - Public and Private Revenues	10-001	11,488,382.59	14,236,860.61	14,236,860.61
Special Items of General Revenue Anticipated with Prior Written Consent of Director of Local Government Services - Other Special Items	08-004	9,584,660.62	9,207,577.62	9,621,208.95
Total Miscellaneous Revenues	13-099	26,022,372.54	28,683,877.53	29,082,033.02
4. Receipts from Delinquent Taxes	15-499			
5. 5. Subtotal General Revenues (Items 1, 2, 3 and 4)	13-199	29,699,708.35	31,658,877.53	32,057,033.02
6. Total Amount to be Raised by Taxes for Support of County Budget	07-190	61,805,979.61	60,685,357.10	60,685,357.10
7. 7. Total General Revenues	13-299	91,505,687.96	92,344,234.63	92,742,390.12

B. GENERAL APPROPRIATIONS				Approj	Appropriated			ed 2020
(A) Operations	FCOA	١.	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Administrative and Executive								-
Salaries and Wages	20-100	1	50,000.00	50,000.00		50,000.00	45,391.85	4,608.15
Other Expenses	20-100	2	15,000.00	20,000.00		20,000.00	10,119.31	9,880.69
Purchase Department and Inventory Control							-	-
Salaries and Wages	20-101	1	85,000.00	130,500.00		130,500.00	122,557.99	7,942.01
Other Expenses	20-101	2	15,000.00	5,000.00		5,000.00	4,972.48	27.52
Clerk of the Board							-	-
Salaries and Wages	20-110	1	115,000.00	111,500.00		111,500.00	107,263.28	4,236.72
Other Expenses	20-110	2	12,000.00	15,000.00		15,000.00	8,727.36	6,272.64
Personnel/HR							-	-
Salaries and Wages	20-105	1	305,000.00	250,000.00		300,000.00	284,289.18	15,710.82
Other Expenses	20-105	2	195,000.00	195,000.00		195,000.00	172,646.56	22,353.44
Grant Management							-	_
Other Expenses	20-102	2	15,000.00	15,000.00		15,000.00	1,568.75	13,431.25
Treasurer (Department of Finance)							-	-
Salaries and Wages	20-130	1	280,000.00	200,000.00		223,000.00	210,680.81	12,319.19
Other Expenses	20-130	2	90,000.00	90,000.00		90,000.00	44,193.75	45,806.25
Bond Costs	20-130	2	30,000.00	60,000.00		60,000.00	1,950.00	58,050.00
County Auditor	20-130	2	135,000.00	135,000.00		135,000.00	84,500.00	50,500.00
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SENERAL APPROPRIATIONS				Approj	oriated		Expend	ed 2020
(A) Operations - (continued)	FCOA	4	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Information Technology Center							-	-
Other Expenses	20-140	2	850,000.00	750,000.00		837,000.00	836,025.70	974.30
County Adjuster's Office							-	-
Salaries and Wages	20-155	1	33,250.00	10,000.00		10,000.00	9,615.38	384.62
Other Expenses	20-155	2	20,000.00				-	
Board of Taxation							-	
Salaries and Wages	20-150	1	145,500.00	140,000.00		142,100.00	136,579.61	5,520.39
Other Expenses	20-150	2	30,000.00	25,000.00		30,100.00	28,598.57	1,501.43
County Counsel							-	
Salaries and Wages	20-155	1	52,000.00	46,000.00		46,000.00	38,885.21	7,114.79
Other Expenses	20-155	2	125,000.00	125,000.00		125,000.00	107,356.00	17,644.00
Consultant Expenses	20-155	2					-	
Labor Counsel							-	
Other Expenses	20-155	2	150,000.00	150,000.00		150,000.00	137,776.66	12,223.34
Special Counsel							-	-
Other Expenses	20-155	2	110,000.00	110,000.00		110,000.00	88,937.65	21,062.35
War Veterans Burial And Grave Decorations							-	-
Other Expenses	20-175	2	14,000.00	13,900.00		13,900.00	12,973.58	926.42
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8. GENERAL APPROPRIATIONS				Approj	oriated		Expende	ed 2020
(A) Operations - (continued)	FCOA	\	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Veteran's Service Bureau						-	-	-
Salaries and Wages	20-100	1	51,200.00	50,000.00		50,000.00	46,918.08	3,081.92
Other Expenses	20-100	2	850.00	850.00		850.00	699.16	150.84
Printer Maintenance	20-140	2	15,000.00	15,000.00		15,000.00	13,976.00	1,024.00
Insurance							-	_
Workmen's Compensation	23-215	2	850,000.00	850,000.00		824,500.00	745,998.15	78,501.85
Other Insurance Premiums	23-210	2	235,500.00	210,000.00		235,500.00	235,396.39	103.61
Self-Insurance AL/GL	23-210	2	800,000.00	800,000.00		800,000.00	800,000.00	-
Group Insurance Dental	23-220	2	236,750.00	210,500.00		240,500.00	209,482.55	31,017.45
Group Insurance Hospitalization	23-220	2	11,000,000.00	11,000,000.00		11,000,000.00	10,874,582.79	125,417.21
Post Retirement Health Benefits	23-220	2	200,000.00	187,500.00		191,200.00	191,200.00	_
State Disability Insurance	23-210	2	99,000.00	99,000.00		50,150.00	38,744.89	11,405.11
Public Safety Functions							-	-
Department of Emergency Services							-	-
Salaries and Wages	25-252	1	345,000.00	313,000.00		313,000.00	133,044.50	179,955.50
Other Expenses	25-252	2	63,350.00	62,000.00		62,000.00	60,166.29	1,833.71
911 Center							-	-
Salaries and Wages	25-250	1	2,126,000.00	2,126,000.00		2,126,000.00	2,019,389.98	106,610.02
Other Expenses	25-250	2	113,000.00	100,000.00		100,000.00	96,525.06	3,474.94

8. GENERAL APPROPRIATIONS				Approj	priated		Expended 2020	
(A) Operations - (continued)	FCO	A	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public Safety Functions						-		-
Sheriff's Office							-	_
Salaries an Wages	25-270	1	3,350,000.00	3,200,000.00		3,240,000.00	2,926,620.94	313,379.06
Other Expenses	25-270	2	219,500.00	215,000.00		215,000.00	209,377.80	5,622.20
Jail							-	-
Salaries an Wages	25-280	1	16,000,000.00	14,612,000.00		14,612,000.00	13,762,626.49	849,373.51
Other Expenses	25-280	2	1,500,000.00	1,480,000.00		1,480,000.00	1,228,870.35	251,129.65
Bail Forteitures	25-280	2		15,000.00		5,000.00	-	5,000.00
Inmate Medical	25-280	2	750,000.00	750,000.00		750,000.00	559,374.19	190,625.81
Alternative Youth Shelter							-	-
Other Expenses	20-100	2	599,340.85	589,118.77		589,118.77	589,118.76	0.01
Prosecutor's Office							-	-
Salaries an Wages	25-275	1	4,600,000.00	4,300,000.00		4,365,000.00	4,130,903.25	234,096.75
Other Expenses	25-275	2	306,000.00	305,961.00		305,961.00	303,763.68	2,197.32
County Medical Examiner							-	-
Other Expenses	20-100	2	194,500.00	192,000.00		192,000.00	189,614.52	2,385.48
Juvenile Detention and Domestic Relations Court							-	-
Other Expenses	25-280	2	180,000.00	380,000.00		63,000.00	41,638.68	21,361.32
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. GENERAL APPROPRIATIONS				Approp	oriated		Expende	ed 2020
(A) Operations - (continued)	FCOA	\	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public Works Functions							-	-
Engineer							-	-
Salaries and Wages	20-165	1	331,200.00	325,000.00		331,200.00	318,499.99	12,700.01
Other Expenses	20-165	2	165,000.00	200,000.00		165,000.00	116,641.97	48,358.03
County Planning Board							-	-
Salaries and Wages	21-180	1	56,500.00	52,000.00		53,800.00	48,533.32	5,266.68
Other Expenses	21-180	2	12,500.00	12,500.00		12,500.00	12,327.00	173.00
Weights and Measures							-	-
Salaries and Wages	20-100	1	75,000.00	72,000.00		72,250.00	69,443.31	2,806.69
Other Expenses	20-100	2	100.00	100.00		100.00	50.57	49.43
Roads and Bridges							-	-
Salaries and Wages	26-290	1	1,620,000.00	1,512,000.00		1,620,000.00	1,552,940.92	67,059.08
Other Expenses	26-290	2	220,000.00	220,000.00		220,000.00	219,566.08	433.92
Snow Removal	26-290	2	100,000.00	100,000.00		100,000.00	100,000.00	_
Facilities Management							-	-
Salaries and Wages	26-310	1	850,000.00	850,000.00		850,000.00	797,877.04	52,122.96
Other Expenses	26-310	2	350,000.00	350,000.00		350,000.00	331,191.70	18,808.30
Mosquito Extermination Commission							-	-
Other Expenses	26-320	2	171,000.00	171,000.00		171,000.00	168,841.05	2,158.95
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8. GENERAL APPROPRIATIONS				Approp	oriated		Expende	ed 2020
(A) Operations - (continued)	FCOA	A	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public Works Functions						-		-
Vehicle Maintence							-	-
Other Expenses	26-315	2	350,000.00	350,000.00		350,000.00	321,400.43	28,599.57
Utilities	26-294	2	2,100,000.00	2,100,000.00		2,100,000.00	1,919,047.60	180,952.40
Health and Human Services						-	-	-
Office on the Disabled							-	-
Other Expenses	27-331	2	2,500.00	2,000.00		2,000.00	2,000.00	-
Office on Aging							-	-
Salaries and Wage	27-332	1	84,000.00	84,000.00		84,000.00	73,871.85	10,128.15
Other Expenses	27-332	2	26,000.00	26,000.00		26,000.00	25,934.23	65.77
County Welfare Board							-	-
Administration	27-345	2	1,890,110.00	1,875,500.00		1,875,500.00	1,875,500.00	-
Services	27-345	2	172,579.00	187,188.00		187,188.00	187,188.00	-
Local: Temporary Assistance Needy Family	27-345	2	34,938.00	20,487.00		20,487.00	20,486.98	0.02
State: Assistance to Supplemental Security							-	-
Income Receipts	27-345	2	242,994.00	250,916.00		250,916.00	250,915.98	0.02
Economic Development							-	-
Salaries and Wage	20-170	1	20,000.00	27,800.00		26,800.00	25,078.93	1,721.07
Other Expenses	20-170	2	85,000.00	35,000.00		35,000.00	30,454.44	4,545.56

Sheet 13b

GENERAL APPROPRIATIONS				Approj	priated		Expende	ed 2020
(A) Operations - (continued)	FCO	4	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Health and Human Services						-		-
Health Department							-	-
Salaries and Wage	27-330	1	620,000.00	605,500.00		605,500.00	459,485.71	146,014.29
Other Expenses							-	<u>-</u>
Nursing Services	27-330	2	50,000.00	44,680.00		44,680.00	25,494.01	19,185.99
Administrative	27-330	2	127,744.00	127,556.00		127,556.00	127,271.70	284.30
Enviromental	27-330	2	9,510.00	9,050.00		9,050.00	4,131.54	4,918.46
Maintence of Patients in State Institutions -							-	
MTL ST (N.J.S.A. 30:4-79)							-	<u>-</u>
Local	27-360	2	259,202.00	251,865.00		251,865.00	251,865.00	
COVID-19 Related Costs	27-331	2			1,541,568.00	1,541,568.00	1,541,568.00	
Education Functions							-	-
Salem Community College	29-395	2	2,880,000.00	2,830,000.08		2,830,000.08	2,830,000.04	0.04
Reimbursements for Residents							-	-
Attending Out of County Two YR Colleges	29-395	2	200,000.00	200,000.00		200,000.00	52,380.04	147,619.96
Salem County Vocational Technical School	29-400	2	1,828,758.00	1,828,758.00		1,828,758.00	1,828,758.00	-
Office of County Superintendent of Schools							-	-
Salaries and Wage	29-395	1	117,732.00	96,000.00		112,000.00	106,587.90	5,412.10
Other Expenses	29-395	2	8,000.00	8,000.00		8,000.00	7,079.37	920.63
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8. GENERAL APPROPRIATIONS			Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Community Services						-	-
County Clerk						-	-
Salaries	20-120 1	439,000.00	425,000.00		430,000.00	412,756.79	17,243.21
Other Expenses	20-120 2	40,000.00	40,000.00		40,000.00	36,150.04	3,849.96
Election Costs	20-120 2	200,000.00	200,000.00		200,000.00	177,302.13	22,697.87
Board of Elections						-	-
Salaries and Wage	20-100 1	260,000.00	240,000.00		260,000.00	218,386.20	41,613.80
Other Expenses	20-100 2	170,000.00	170,000.00		152,000.00	139,705.87	12,294.13
Commision on Women						-	-
Other Expenses	20-100 2	1,350.00	1,350.00		1,350.00	-	1,350.00
County Surrogate						-	-
Salaries and Wage	20-160 1	336,400.00	320,000.00		328,700.00	316,026.14	12,673.86
Other Expenses	20-160 2	32,000.00	32,000.00		32,000.00	30,800.15	1,199.85
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8. GENERAL APPROPRIATIONS				Approj	oriated		Expend	ed 2020
(A) Operations - (continued)	FCOA	١.	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Transportation and Agricultural Services								-
Parks and Playgrounds								-
Other Expenses	28-375	2	1,500.00	1,500.00		1,500.00	1,500.00	-
Culture & Heritage							-	-
Salaries and Wage	20-100	1	62,400.00	27,800.00		26,800.00	25,079.16	1,720.84
Other Expenses	20-100	2	15,150.00	15,150.00		15,150.00	14,712.25	437.75
County Extention Services							-	-
Salaries and Wage	20-100	1	226,000.00	190,000.00		190,000.00	162,951.96	27,048.04
Other Expenses	20-100	2	12,850.00	10,000.00		11,000.00	9,997.36	1,002.64
Community Bus							-	-
Salaries and Wage	20-100	1	615,000.00	583,000.00		601,000.00	573,562.56	27,437.44
Other Expenses	20-100	2	145,000.00	140,000.00		140,000.00	91,552.84	48,447.16
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8. GENERAL APPROPRIATIONS (A) Operations - (continued) FCOA for 2021 for 2020 for 2020 for 2020 FEMERAL APPROPRIATIONS for 2021 for 2020 for 2020 FEMERAL APPROPRIATIONS FCOA for 2021 for 2020 FEMERAL APPROPRIATIONS FOOA for 2021 for 2020 FEMERAL APPROPRIATIONS FCOA for 2020 FEMERAL APPROPRIATIONS FCOA for 2020 FOOA FOOA FEMERAL APPROPRIATIONS FCOA FOOA FOOA	
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8. GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA	١.	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
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8. GENERAL APPROPRIATIONS (A) Operations - (continued) FCOA for 2021 for 2020 for 2020 By Emergency As Modified By All Transfers Charged	Reserved - -
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8. GENERAL APPROPRIATIONS			Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
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8. GENERAL APPROPRIATIONS			Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
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8. GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCO	4	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
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8. GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCO	4	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
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8. GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA	4	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
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8. GENERAL APPROPRIATIONS				Appro	priated		Expende	ed 2020
(A) Operations - (continued)	FCOA	\	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Other Common Operating Functions (Unclassified)	XXXXX	X	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
			xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
Unclassified							-	-
Accumulated Leave Compensation	30-415	2	140,000.00	140,000.00		140,000.00	140,000.00	-
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8. GENERAL APPROPRIATIONS			Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Other Common Operating Functions (Unclassified)	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
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GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCO	FCOA for 2		for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
UNCLASSIFIED:	XXXXX	X	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
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SUBTOTAL OPERATIONS	34-199		64,463,757.85	62,070,529.85	1,541,568.00	63,672,097.85	59,956,538.33	3,715,559.52
Detail:		\square	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
Salaries & Wages	34-201	1	33,251,182.00	30,949,100.00	-	31,311,150.00	29,135,848.33	2,175,301.67
Other Expenses (Including Contingent)	34-201	2	31,212,575.85	31,121,429.85	1,541,568.00	32,360,947.85	30,820,690.00	1,540,257.85

SENERAL APPROPRIATIONS				Approj	oriated		Expende	ed 2020
(A) Operations - (continued)	FCOA	A	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues								
Matching Funds for Grants	41-899	2	325,000.00	325,000.00		325,000.00	153,552.20	171,447.80
Area Plan Grant	41-779	2	844,559.00	1,134,565.00		1,134,565.00	1,134,565.00	-
Alcohol and Drug Abuse Services	41-621	2	240,012.00	237,599.00		237,599.00	237,599.00	-
Senior Citizen & Disabled Resident Trans. Program	41-589	2	421,664.00	344,859.00		344,859.00	344,859.00	-
PASP - Personal Attendant Services	41-622	2	18,468.00	18,468.00		18,468.00	18,468.00	-
Childhood Lead Exposure Prevention (CLEP)				-		-	-	-
Project	41-619	2		200,000.00		200,000.00	200,000.00	-
Prosector's Insurance Fund	41-549	2	250,000.00	250,000.00		250,000.00	250,000.00	-
Local Arts Program	41-671	2	51,843.00	56,243.00		56,243.00	56,243.00	-
Operation Helping Hand-Overdose Data to Action	41-784	2	46,619.00	62,500.00		62,500.00	62,500.00	-
Juvenile Justice Comm. State/Community Partnership	41-554	2	200,966.00	200,966.00		200,966.00	200,966.00	-
Juvenile Justice Commission Family Court Services	41-555	2	100,261.00	100,261.00		100,261.00	100,261.00	-
Multijurisdictional Task Force	41-772	2		127,189.00		127,189.00	127,189.00	-
Pub. Health Preparedness & Response to Bioterrorism	41-721	2		596,340.00		596,340.00	596,340.00	-
NJ OEM (EMAA)	41-718	2		110,000.00		110,000.00	110,000.00	_
FTA Small Urban & Rural Area Public Trans. (5311)	41-590	2	297,364.50	290,194.00		290,194.00	290,194.00	-
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8. GENERAL APPROPRIATIONS				Appro	priated		Expende	ed 2020
(A) Operations - (continued)	FCOA	A	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues								
FTA Small Urban & Rural Area Public Trans. (5311)						-	-	-
CARES Act	41-736	2		618,958.00		618,958.00	618,958.00	-
Historical Commission Grant	41-689	2	28,905.00	18,904.00		18,904.00	18,904.00	-
NJDHSS - Right to Know Program	41-767	2		8,786.00		8,786.00	8,786.00	-
NJ DOT - CR 551 (Hook Rd) & E Pittsfield St to Rte 295	41-779	2		113,976.20		113,976.20	113,976.20	-
NJ DOT - S. Greenwich St./Telegraph Rd, CR 540,				-		-	-	-
Phase I - Design	41-780	2		150,000.00		150,000.00	150,000.00	-
Transportation - County Aid	41-778	2		4,905,522.00		4,905,522.00	4,905,522.00	-
2020 Salem County Railroad Rehab						-	-	-
Program	41-711	2		834,480.00		834,480.00	834,480.00	-
State Homeland Security Grant Program	41-781	2		135,915.84		135,915.84	135,915.84	-
Subregional Trans. Planning Program	41-783	2		34,400.00		34,400.00	34,400.00	-
Atlantic City Electric - Fam Tour 2020	41-795	2		2,000.00		2,000.00	2,000.00	-
Atlantic City Electric - Music Around the Country 2020	41-795	2		2,000.00		2,000.00	2,000.00	-
JDAI Innovations	41-556	2	120,000.00	120,000.00		120,000.00	120,000.00	-
Victims of Crime (SART/FNE)	41-560	2	72,000.00	131,194.00		131,194.00	131,194.00	-
Veterans Transportation Grant	41-820	2	13,000.00	6,500.00		6,500.00	6,500.00	-

Sheet 16a

8. GENERAL APPROPRIATIONS				Approj	oriated		Expende	ed 2020
(A) Operations - (continued)	FCOA	۱	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues								
New Jersey Department of Correction - MAT Grant	41-808	2		200,000.00		200,000.00	200,000.00	-
N.J. Department of Environmental Protection - CEHA	41-601	2	138,501.00	137,652.00		137,652.00	137,652.00	-
Alliance to Prevent Alcoholism & Drug Abuse	41-506	2		70,789.00		70,789.00	70,789.00	-
Special Child Health and Early Intervention	41-790	2		43,000.00		43,000.00	43,000.00	-
State Health Insurance Assistance Program (SHIP)	41-791	2		74,140.00		74,140.00	74,140.00	-
Body Armor Fund (Sheriff)	41-550	2	13,758.68	18,378.05		18,378.05	18,378.05	-
Body Armor Fund (Prosecutor)	41-551	2	1,789.04	2,178.69		2,178.69	2,178.69	-
Edward Byrne Memorial Justise Assistance Grant	41-797	2		4,073.00		4,073.00	4,073.00	-
Hepatitis A Grant	41-804	2		44,586.00		44,586.00	44,586.00	-
Hepatitis A Grant - COVID	41-804	2		2,905.72		2,905.72	2,905.72	-
Strengthening Local Public Health Capacity Training	41-805	2		5,763.15		5,763.15	5,763.15	-
Bulletproof Vest Partnership	41-798	2		1,986.00		1,986.00	1,986.00	-
County Innovations - Opioid Epidemic Project	41-624	2	24,795.00	24,795.00		24,795.00	24,795.00	-
Work First New Jersey (WFNJ)	41-646	2		588,125.00		588,125.00	588,125.00	-
Workforce Innovation and Opportunity Act (WIOA)	41-646	2		623,095.00		623,095.00	623,095.00	-
Salem County Ag Development Board	41-807	2		17,817.96		17,817.96	17,817.96	-
Child Advocacy Development Grant-Capital	41-606	2	Shoot	750,000.00		750,000.00	750,000.00	-

Sheet 16b

8. GENERAL APPROPRIATIONS				Approp	oriated		Expende	ed 2020
(A) Operations - (continued)	FCOA	١	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues								
Senior Farmers' Market Nutrition Program	41-858	2	725.00	500.00		500.00	500.00	-
Health and Wellness Foundation - 5311	41-802	2		76,796.00		76,796.00	76,796.00	-
Local Efficiency Achievement Program (LEAP)				-		-	-	-
Implementation Grant	41-877	2		150,000.00		150,000.00	150,000.00	-
NJACCHO LHD COVID-19	41-625	2		47,329.00		47,329.00	47,329.00	-
ELC Enhancing Detection COVID-19	41-626	2		373,448.00		373,448.00	373,448.00	-
CTCL Election Grant - Board of Elections	41-878	2		38,676.00		38,676.00	38,676.00	-
CTCL Election Grant - County Clerk	41-879	2		29,007.00		29,007.00	29,007.00	-
Overdose Fatality Review Teams	41-627	2		100,000.00		100,000.00	100,000.00	-
NJ Department of Emergency Management-RERP	41-537	2	250,124.87			-	-	-
Fall Project Lifesaver International	40-881	2	6,000.00			-	-	-
Private Well Outreach 2021	40-882	2	4,880.00			-	-	-
FY 18 Stop Violence Against Women Act	41-830	2	12,950.00			-	-	-
FY 19 Stop Violence Against Women Act	41-830	2	11,406.00			-	-	-
Local Bridges Future Needs	41-560	2	1,263,291.00			-	-	-
American Rescue Plan Act of 2021	41-857	2	6,058,777.50			-	-	-
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8. GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA	\	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues								
Local Frieght Impact Fund	41-559	2	700,000.00			-	-	-
MIPPA Outreach and Enrollment	41-623	2	40,000.00			-	-	-
Victims of Crime Act Grant Program (VOCA)	41-821	2	255,723.00			-	-	-
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8. GENERAL APPROPRIATIONS		İ		Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA	A	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues								
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8. GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA		for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues								
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8. GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA		for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues								
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8. GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA		for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues								
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8. GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCOA		for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues								
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B. GENERAL APPROPRIATIONS				Appro	priated		Expend	ed 2020
(A) Operations - (continued)	FCO	A	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Public and Private Programs Offset by Revenues (continued)	XXXXX	X	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	XXXXXXXXX
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Total Public and Private Programs Offset by Revenues	40-999		11,813,382.59	14,561,860.61	-	14,561,860.61	14,390,412.81	171,447.80
	XXXXX	x	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	XXXXXXXXX
Total Operations			76,277,140.44	76,632,390.46	1,541,568.00	78,233,958.46	74,346,951.14	3,887,007.32
B. Contingent	34-305	2	15,000.00	15,000.00	xxxxxxxxx	15,000.00		15,000.00
Total Operations Including Contingent			76,292,140.44	76,647,390.46	1,541,568.00	78,248,958.46	74,346,951.14	3,902,007.32
Detail:		Ш						
Salaries & Wages	34-305	1	33,251,182.00	30,949,100.00	-	31,311,150.00	29,135,848.33	2,175,301.67
Other Expenses	34-305	2	43,040,958.44	45,698,290.46	1,541,568.00	46,937,808.46	45,211,102.81	1,726,705.65

8. GENERAL APPROPRIATIONS			Appro	priated		Expende	ed 2020
(C) Capital Improvements	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Down Payments on Improvements	44-902				-		-
Capital Improvement Fund	44-901	500,000.00	2,031,000.00	xxxxxxxxx	2,031,000.00	2,031,000.00	-
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GENERAL APPROPRIATIONS			Appro	priated		Expende	Expended 2020	
(C) Capital Improvements	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved	
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Public and Private Programs Offset by Revenues:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	XXXXXXXXX	
New Jersey Transportation Trust Fund Authority Act	41-865				-		-	
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Total Capital Improvements	44-999	500,000.00	2,031,000.00	-	2,031,000.00	2,031,000.00	-	

8. GENERAL APPROPRIATIONS			Appro	priated		Expended 2020		
(D) County Debt Service	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved	
Payment of Bond Principal	45-920	3,574,800.00	2,640,000.00		2,640,000.00	2,640,000.00	xxxxxxxxx	
Payment of Bond Anticipation Notes and Capital Notes	45-925		800,000.00		800,000.00	800,000.00	xxxxxxxxx	
Interest on Bonds	45-930	2,110,963.70	1,959,626.18		1,959,626.18	1,686,261.01	xxxxxxxxx	
Interest on Notes	45-935		156,808.99		156,808.99	150,553.60	xxxxxxxxx	
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. GENERAL APPROPRIATIONS		1 1 0110	Approp	priated		Expende	ed 2020
(D) County Debt Service	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Green Trust Loan Program:	XXXXXX	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	XXXXXXXXX
Loan Repayments for Principal and Interest	45-940				-		XXXXXXXXX
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Total County Debt Service	45-999	5,685,763.70	5,556,435.17	-	5,556,435.17	5,276,814.61	XXXXXXXXX

8. GENERAL APPROPRIATIONS			Appro	priated		Expended 2020	
(E) Deferred Charges and Statutory Expenditures	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
(1) DEFERRED CHARGES:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
Emergency Authorizations	46-870			xxxxxxxxx	-		xxxxxxxxx
Special Emergency Authorization - 5 Years (N.J.S.A. 40A:4-55)	46-875			xxxxxxxxx	-		xxxxxxxxx
Special Emergency Authorization - 3 Years (N.J.S.A. 40A:4-55.1 &	46-871			xxxxxxxxx	-		xxxxxxxxx
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8. GENERAL APPROPRIATIONS			Appro	priated		Expend	ed 2020
(E) Deferred Charges and Statutory Expenditures	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
(1) DEFERRED CHARGES:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
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TOTAL DEFERRED CHARGES	xxxxxx	-	-	XXXXXXXXX	-	-	XXXXXXXXX

ENERAL APPROPRIATIONS			Appro	priated		Expende	ed 2020
(E) Deferred Charges and Statutory Expenditures	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
(2) STATUTORY EXPENDITURES:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	XXXXXXXXX
Contribution to:		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	XXXXXXXXX
Public Employees' Retirement System	36-471 2	1,938,568.60	1,745,689.00		1,745,689.00	1,745,689.00	-
Social Security System (O.A.S.I.)	36-472 2	2,700,000.00	2,450,000.00		2,450,000.00	2,291,844.10	158,155.9
Police and Fireman's Retirement System	36-474 2	4,163,215.22	3,690,720.00		3,690,720.00	3,690,720.00	-
County Pension and Retirement Fund	36-475 2				-		-
Defined Contribution Retirement Plan (DCRP)	36-477 2	40,000.00	37,000.00		37,000.00	32,340.07	4,659.9
Unemployment Insurance	23-225 2	186,000.00	186,000.00		126,000.00	25,147.57	100,852.4
					-		-
					-		-
					-		-
Total Statutory Expenditures - County	46-999	9,027,783.82	8,109,409.00	-	8,049,409.00	7,785,740.74	263,668.2
Total Deferred Charges and Statutory Expenditures - County		9,027,783.82	8,109,409.00	-	8,049,409.00	7,785,740.74	263,668.2
	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
(F) Judgments (N.J.S.A. 40A:4-45.3cc)	37-480						xxxxxxxxx
	xxxxxx	xxxxxxxxx	XXXXXXXXX	XXXXXXXXX	xxxxxxxxx	xxxxxxxxx	XXXXXXXXX
(G) Cash Deficit of Preceding Year	46-885			XXXXXXXXX			XXXXXXXXX
9. TOTAL GENERAL APPROPRIATIONS	34-309	91,505,687.96	92,344,234.63	1,541,568.00	93,885,802.63	89,440,506.49	4,165,675.

SENERAL APPROPRIATIONS			Appro	priated		Expend	ed 2020
Summary of Appropriations	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
(A) Operations:		xxxxxxxx	xxxxxxxx	xxxxxxxx	xxxxxxxx	xxxxxxxx	XXXXXXXX
Subtotal Operations (Including (B) Contingent)	xxxxxx	64,478,757.85	62,085,529.85	1,541,568.00	63,687,097.85	59,956,538.33	3,730,559.52
Public and Private Programs Offset by Revenues	xxxxxx	11,813,382.59	14,561,860.61	-	14,561,860.61	14,390,412.81	171,447.80
Total Operations Including Contingent		76,292,140.44	76,647,390.46	1,541,568.00	78,248,958.46	74,346,951.14	3,902,007.32
(C) Capital Improvements		500,000.00	2,031,000.00	-	2,031,000.00	2,031,000.00	-
(D) County Debt Service		5,685,763.70	5,556,435.17	-	5,556,435.17	5,276,814.61	XXXXXXXX
(E) (1) Total Deferred Charges		-	-	xxxxxxxx	-	-	XXXXXXXX
(2) Total Statutory Expenditures		9,027,783.82	8,109,409.00	-	8,049,409.00	7,785,740.74	263,668.26
Total Deferred Charges and Statutory Expenditures		9,027,783.82	8,109,409.00	-	8,049,409.00	7,785,740.74	263,668.26
(F) Judgements		-	-	-	-	-	XXXXXXXX
(G) Cash Deficit		-	-	xxxxxxxx	-	-	XXXXXXXX
Total General Appropriations	34-499	91,505,687.96	92,344,234.63	1,541,568.00	93,885,802.63	89,440,506.49	4,165,675.58

Sheet 22

DEDICATED UTILITY BUDGET

		Antic	pated	Realized in	
10. DEDICATED REVENUES FROM UTILITY	FCOA	2021	2020	Cash in 2020	
Operating Surplus Anticipated Operating Surplus Anticipated with Prior Written Consent of Director of Local Government	08-501				
Operating Surplus Anticipated with Prior Written Consent of Director of Local Government Services	08-502				
Total Operating Surplus Anticipated	08-500	-	-	-	
Rents	08-503				
Miscellaneous	08-505				
Special Items of General Revenues Anticipated with Prior Written Consent of Director of Local Governement Services	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	
Deficit (General Budget)	08-549				
Total Utility Revenues	08-599	-	-	-	
Shoot 22				-	

			Appro	priated		Expend	ed 2020
11. APPROPRIATIONS FOR UTILITY	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Operating:	xxxxx	xxxxxxxxx	XXXXXXXXX	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
Salaries & Wages	55-501				-		-
Other Expenses	55-502				-		-
					-		-
					-		-
					-		-
					-		-
					-		-
					-		-
					-		-
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			Appro		Expended 2020		
11. APPROPRIATIONS FOR UTILITY	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Operating:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
					-		-
					-		-
					-		-
					-		-
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			Appro	priated		Expended 2020	
11. APPROPRIATIONS FOR UTILITY	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Operating:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
					-		-
					_		-
					_		-
					_		-
					-		-
Capital Improvements:	xxxxxx	XXXXXXXXX	xxxxxxxxx	xxxxxxxxx	XXXXXXXXXX	XXXXXXXXX	XXXXXXXXX
Down Payments on Improvements	55-510				-		-
Capital Improvement Fund	55-511			xxxxxxxxx	-		-
Capital Outlay	55-512				-		-
					-		-
					-		-
Debt Service:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
Payment on Bond Principal	55-520				-		xxxxxxxxx
Payment on Bond Anticipation Notes & Capital Notes	55-521				-		xxxxxxxxx
Interest on Bonds	55-522				-		xxxxxxxxx
Interest on Notes	55-523				-		xxxxxxxxx
					-		xxxxxxxxx
					-		xxxxxxxxx
					-		xxxxxxxxx

				priated		Expended 2020		
11. APPROPRIATIONS FOR UTILITY	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved	
Deferred Charges and Statutory Expenditures:	xxxxxx	XXXXXXXXX	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	XXXXXXXXX	
DEFERRED CHARGES:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	
Emergency Authorizations	55-530			xxxxxxxxx	-		XXXXXXXXX	
				xxxxxxxxx	-		XXXXXXXXX	
				xxxxxxxxx	-		XXXXXXXXXX	
				xxxxxxxxx	-		XXXXXXXXXX	
				xxxxxxxxx	-		XXXXXXXXXX	
STATUTORY EXPENDITURES:	xxxxxx	XXXXXXXXX	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	XXXXXXXXXX	
Contribution To: Public Employee's Retirement System	55-540				-		-	
Social Security System (O.A.S.I.)	55-541				-		-	
Unemployment Compensation Insurance (N.J.S.A. 43:21-3 et. Seq.)	55-542				-		-	
					-		-	
					-		-	
					-		-	
Judgements	55-531				-		xxxxxxxxx	
Deficit in Operations in Prior Years	55-532			xxxxxxxxx	-		xxxxxxxxx	
Surplus (General Budget)	55-545			xxxxxxxxx	-		xxxxxxxxx	
TOTAL UTILITY APPROPRIATIONS	55-599	-	-	_	-	-	-	

DEDICATED UTILITY BUDGET

		Antic	pated	Realized in	
10. DEDICATED REVENUES FROM UTILITY	FCOA	2021	2020	Cash in 2020	
Operating Surplus Anticipated Operating Surplus Anticipated with Prior Written Consent of Director of Local Government	08-501				
Operating Surplus Anticipated with Prior Written Consent of Director of Local Government Services	08-502				
Total Operating Surplus Anticipated	08-500	-	-	-	
Rents	08-503				
Miscellaneous	08-505				
Special Items of General Revenues Anticipated with Prior Written Consent of Director of Local Governement Services	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	
Deficit (General Budget)	08-549				
Total Utility Revenues	08-599	-	-	-	
Shoot 22				-	

				priated		Expend	ed 2020
11. APPROPRIATIONS FOR UTILITY	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Operating:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
Salaries & Wages	55-501				-		-
Other Expenses	55-502				-		-
					-		-
					-		-
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11. APPROPRIATIONS FOR UTILITY FCOA				Appro	Expended 2020			
	11. APPROPRIATIONS FOR UTILITY	FCOA	for 2021		for 2020 By Emergency	As Modified By		Reserved
	Operating:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
						-		-
						-		-
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						-		-

			Appro	priated		Expended 2020	
11. APPROPRIATIONS FOR UTILITY	FCOA	for 2024	for 2020	for 2020 By	Total for 2020	Doid or	Decembed
		for 2021	for 2020	Emergency Appropriation	As Modified By All Transfers	Paid or Charged	Reserved
Operating:	xxxxxx	XXXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXXX	xxxxxxxxxx	XXXXXXXXXX
Salaries & Wages	55-501				-		-
Other Expenses	55-502				-		-
					-		-
					-		-
					-		-
Capital Improvements:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
Down Payments on Improvements	55-510				-		-
Capital Improvement Fund	55-511			xxxxxxxxx	-		-
Capital Outlay	55-512				-		-
					-		-
					-		-
Debt Service:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
Payment on Bond Principal	55-520				-		xxxxxxxxx
Payment on Bond Anticipation Notes & Capital Notes	55-521				-		xxxxxxxxx
Interest on Bonds	55-522				-		xxxxxxxxx
Interest on Notes	55-523				-		xxxxxxxxx
					-		xxxxxxxxx
					-		xxxxxxxxx
		01 1 - 1			-		xxxxxxxxx

			Appro	Expended 2020			
11. APPROPRIATIONS FOR UTILITY	FCOA	for 2021	for 2020	for 2020 By Emergency Appropriation	Total for 2020 As Modified By All Transfers	Paid or Charged	Reserved
Deferred Charges and Statutory Expenditures:	xxxxxx	XXXXXXXXX	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	XXXXXXXXX
DEFERRED CHARGES:	xxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx
Emergency Authorizations	55-530			xxxxxxxxx	-		XXXXXXXXX
				xxxxxxxxx	-		XXXXXXXXX
				xxxxxxxxx	-		XXXXXXXXXX
				xxxxxxxxx	-		XXXXXXXXXX
				xxxxxxxxx	-		XXXXXXXXXX
STATUTORY EXPENDITURES:	xxxxxx	XXXXXXXXX	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	XXXXXXXXXX
Contribution To: Public Employee's Retirement System	55-540				-		-
Social Security System (O.A.S.I.)	55-541				-		-
Unemployment Compensation Insurance (N.J.S.A. 43:21-3 et. Seq.)	55-542				-		-
					-		-
					-		-
					-		-
Judgements	55-531				-		xxxxxxxxx
Deficit in Operations in Prior Years	55-532			xxxxxxxxx	-		xxxxxxxxx
Surplus (General Budget)	55-545			xxxxxxxxx	-		xxxxxxxxx
TOTAL UTILITY APPROPRIATIONS	55-599	-	-	_	-	-	-

Dedication by Rider - (N.J.S.A. 40A: 4-39) dedicated revenues anticipated during the year 2021 from:

Weights and Measures	County Sheriff Dedicated Trust
County Board of Taxation Filing Fees	·
County Clerk Filing Fees	
Disposal of Forfeited Property	
Surrogate's Office - Return of Fees	
Self Insurance Programs	
Environmental Quality and Enforcement Fund	
Area Plan Grant ; Donations	
Salem County Revolving Loan Fund; Donations	
Joint Purchasing System	
Asset Maintenance Account	
Auto Law Enforcement Trust	
Federal Law Enforcement Trust	
Municipal Enforcement Account	
Contributions from Developers Donations	
Accumulated Absences	
Hospitalization Trust	
Workers Compensation Insurance Fund	
Rural Business Enterprise Revolving Loan Fund	
Personal Attendant Services Pro Cost Share Collections	
Small Cities: Revolving Loan Fund	
Open Space, Recreation, Farmland and Historic Preservation Trust	
Developer's Escrow Fund	
Veterans Cemetery Donations	
First Responder Ceremony Donations	
Sheriffs Office TRIAD Program -Seniors Donations	
Drug Awareness Acceptance of Bequests/Gifts	

are hereby anticipated as revenue and are hereby appropriated for the purpose to which said revenue is dedicated by statute or other legal requirement."

APPENDIX TO BUDGET STATEMENT

CURRENT FUND BALANCE SHEET - DECEMBER 31, 2020

ASSETS		
Cash and Investments	1110100	16,373,926.84
State Road Aid Allotments Receivable	1111000	
Federal and State Grants Receivable	1110200	51,941,302.62
Receivables with Offsetting Reserves:	XXXXXX	xxxxxxx
Taxes Receivable - Added and Omitted	1110300	8,564.28
Other Receivables	1110600	4,308,268.34
Deferred Charges Required to be in 2021 Budget	1110700	
Deferred Charges Required to be in Budgets Subsequent to 2021	1110800	1,541,568.00
Total Assets	1110900	74,173,630.08

LIABILITIES, RESERVES AND SURPLUS

*Cash Liabilities	2110100	62,448,347.35
Reserves for Receivables	2110200	4,316,832.62
Surplus	2110300	7,408,450.11
Total Liabilities, Reserves and Surplus	XXXXXX	74,173,630.08

COMPARATIVE STATEMENT OF CURRENT FUND OPERATIONS AND CHANGE IN CURRENT SURPLUS

		YEAR 2020	YEAR 2019
Surplus Balance, January 1st	2310100	8,309,120.65	6,184,690.54
CURRENT REVENUE ON A CASH BASIS:	XXXXXX	xxxxxxx	xxxxxxx
Current Taxes: *(Percentage Collected 2020 100%, 2019 100%)	2310200	60,685,357.10	58,653,268.22
Tax Relief Fund (N.J.S.A. 22A:2-7	2310300		
Other Revenues and Additions to Income	2310400	33,297,453.72	36,210,713.53
Total Funds	2310500	102,291,931.47	101,048,672.29
EXPENDITURES AND TAX REQUIREMENTS:	XXXXXX	xxxxxxx	xxxxxxx
Budget Appropriations	2310600	92,064,714.07	92,739,551.64
Other Expenditures and Deductions from Income	2311000		
Changes in Interfund Balances	2311000	2,818,767.29	
Total Expenditures and Tax Requirements	2311100	94,883,481.36	92,739,551.64
Less: Expenditures to be Raised by Future Taxes	2311200	-	
Total Adjusted Expenditures and Tax Requirements	2311300	94,883,481.36	92,739,551.64
Surplus Balance - December 31st	2311400	7,408,450.11	8,309,120.65

^{*}Nearest even percentage may be used

Proposed Use of Current Fund Surplus in 2021 Budget

Surplus Balance December 31, 2020	2311500	7,408,450.11
Current Surplus Anticipated in 2021 Budget	2311600	3,677,335.81
Surplus Balance Remaining	2311700	3,731,114.30

(Important: This appendix must be Included in advertisement of Budget.)

2021 CAPITAL BUDGET AND CAPITAL IMPROVEMENT PROGRAM

This section is included with the Annual Budget pursuant to N.J.A.C. 5:30-4. It does not in itself confer any authorization to raise or expend funds. Rather it is a document used as part of the local unit's planning and management program. Specific authorization to expend funds for purposes described in this section must be granted elsewhere, by a separate bond ordinance, by inclusion of a line item in the Capital Improvement Section of this budget, by an ordinance taking the money from the Capital Improvement Fund, or other lawful means.

CAPITAL BUDGET	 A plan for all capital expenditures for the current fiscal year. If no Capital Budget is included, check the reason why: Total capital expenditures this year do not exceed \$25,000, including appropriations for Capital Improvement Fund, Capital Line items and Down Payments on Improvements. No bond ordinances are planned this year.
CAPITAL IMPROVEMENT PROGRAM	- A multi-year list of planned capital projects, including the current year. Check appropriate box for number of years covered, including current year:
	3 years. (Population under 10,000)
	X 6 years. (Over 10,000 and all county governments)
	years exceeding minimum time period.
	Check if county is under 10,000, has not expended more than \$25,000 annually for capital purposes in immediately previous three years, and is not adopting CIP.

COUNTY OF SALEM NARRATIVE FOR CAPITAL IMPROVEMENT PROGRAM

The Board of County Commissioners present the 2021 capital budget program and the capital improvement program for the six year period 2021 through 2026. The capital budget and program is made in accordance with NJAC 5:30 and contains projects that will be undertaken according to priorities that will serve the best interest of the County of Salem. Such projects set forth in this capital program will not be subjecct to commitment or contract until the necessary appropriations or ordinances are finally adopted.

TOTAL - THIS PAGE

CAPITAL BUDGET (Current Year Action) 2021

						Local Unit	C	OUNTY OF SALE	<u> M</u>
1 PROJECT TITLE	2 PROJECT NUMBER	3 ESTIMATED TOTAL COST	4 AMOUNTS RESERVED IN PRIOR YEARS	PLAI 5a 2021 Budget Appropriations	NNED FUNDING S 5b Capital Improvement Fund	ERVICES FOR C 5c Capital Surplus	URRENT YEAR - 5d Grants in Aid and Other Funds	2021 5e Debt Authorized	6 TO BE FUNDED IN FUTURE YEARS
Railroad Rehabilitation		8,216,916.00	7,723,396.00						493,520.00
Bridge and Scour Repair		7,794,096.00	7,794,096.00						
Dam Repair, Avis Mill		2,500,000.00	1,300,000.00						1,200,000.00
Parking Lot Resurfacing		65,000.00	65,000.00						
2018 County Aid		4,842,538.00	4,842,538.00						
2019 County Aid		4,842,538.00	4,842,538.00						
2020 County Aid		4,905,522.00	4,905,522.00						
2021 County Aid		4,886,128.00					4,886,128.00		
Outch Row, Watson Mill, Willow Grove		1,395,419.00	1,395,419.00						
Roadway and Other Facility Improvements		1,564,388.00	1,564,388.00						
/ehicles		360,000.00							360,000.00
Public Works Equipment Materials and Improvements		1,910,000.00	36,077.00						1,873,923.00
nformation Technology and Equipment		2,195,000.00							2,195,000.00
Capital Improvements to Various County Buildings and Facilities		1,500,000.00							1,500,000.00
mprovements to Courthouse & Admin Bldg, Adjoin Addition		40,000,000.00	40,000,000.00						
		-							
		-							

7,622,443.00

4,886,128.00

74,468,974.00

XXXXX

86,977,545.00

						Local Unit	C(OUNTY OF SALE	IM
1	2	3	4 AMOUNTS				URRENT YEAR -		6 TO BE
PROJECT TITLE	PROJECT NUMBER		RESERVED IN PRIOR YEARS	5a 2021 Budget Appropriations	5b Capital Improvement Fund	5c Capital Surplus	5d Grants in Aid and Other Funds	5e Debt Authorized	FUNDED IN FUTURE YEARS
		-	TEARO	Appropriations	improvement i unu	Our plus	Other Funds	Authorized	ILANO
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TOTAL - THIS PAGE	XXXXX	-	-	-	-	-	-	-	-

						Local Unit	C(OUNTY OF SALE	IM
1	2	3	4 AMOUNTS				URRENT YEAR -		6 TO BE
PROJECT TITLE	PROJECT NUMBER		RESERVED IN PRIOR YEARS	5a 2021 Budget Appropriations	5b Capital Improvement Fund	5c Capital Surplus	5d Grants in Aid and Other Funds	5e Debt Authorized	FUNDED IN FUTURE YEARS
		-	TEARO	Appropriations	improvement i unu	Our plus	Other Funds	Authorized	ILANO
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		-							
TOTAL - THIS PAGE	XXXXX	-	-	-	-	-	-	-	-

						Local Unit	C	OUNTY OF SALE	:M
1 PROJECT TITLE	2 PROJECT NUMBER		4 AMOUNTS RESERVED IN PRIOR YEARS	PLAI 5a 2021 Budget Appropriations	NNED FUNDING S 5b Capital Improvement Fund	5c Capital	SURRENT YEAR - 5d Grants in Aid and Other Funds	2021 5e Debt Authorized	6 TO BE FUNDED IN FUTURE YEARS
		-	12/110	7.661.001.0	improvement and	Cai piac		714411011204	
		-							
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TOTAL - THIS PAGE	xxxxx	-	-	-	-	-	-	-	-

						Local Unit	C	OUNTY OF SALE	:M
1 PROJECT TITLE	2 PROJECT NUMBER		4 AMOUNTS RESERVED IN PRIOR YEARS	PLAI 5a 2021 Budget Appropriations	NNED FUNDING S 5b Capital Improvement Fund	5c Capital	SURRENT YEAR - 5d Grants in Aid and Other Funds	2021 5e Debt Authorized	6 TO BE FUNDED IN FUTURE YEARS
		-	12/110	7.661.001.0	improvement and	Cai piac		714411011204	
		-							
		-							
		_							
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TOTAL - THIS PAGE	xxxxx	-	-	-	-	-	-	-	-

						Local Unit	C(OUNTY OF SALE	IM
1	2	3	4 AMOUNTS	PLAN	6 TO BE				
PROJECT TITLE	PROJECT NUMBER		RESERVED IN PRIOR YEARS	5a 2021 Budget Appropriations	5b Capital Improvement Fund	5c Capital Surplus	5d Grants in Aid and Other Funds	5e Debt Authorized	FUNDED IN FUTURE YEARS
			TEARS	Appropriations	improvement Fund	Surpius	Other Fullus	Authorized	TEARS
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TOTAL - THIS PAGE	xxxxx	-	-	-	-	-	-	-	-

						Local Unit	C	OUNTY OF SALE	:M
1 PROJECT TITLE	2 PROJECT NUMBER		4 AMOUNTS RESERVED IN PRIOR YEARS	PLAI 5a 2021 Budget Appropriations	NNED FUNDING S 5b Capital Improvement Fund	5c Capital	SURRENT YEAR - 5d Grants in Aid and Other Funds	2021 5e Debt Authorized	6 TO BE FUNDED IN FUTURE YEARS
		-	12/110	7.661.001.0	improvement and	Cai piac		714411011204	
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TOTAL - THIS PAGE	xxxxx	-	-	-	-	-	-	-	-

CAPITAL BUDGET (Current Year Action) 2021

						Local Unit	C	OUNTY OF SALE	:M
1 PROJECT TITLE	2 PROJECT NUMBER		4 AMOUNTS RESERVED IN PRIOR YEARS	PLAI 5a 2021 Budget Appropriations	NNED FUNDING S 5b Capital Improvement Fund	5c Capital	SURRENT YEAR - 5d Grants in Aid and Other Funds	2021 5e Debt Authorized	6 TO BE FUNDED IN FUTURE YEARS
		-	12/110	7.661.001.0	improvement and	Cai piac		714411011204	
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CAPITAL BUDGET (Current Year Action) 2021

						Local Unit	C	OUNTY OF SALE	EM
1	2	3	4 AMOUNTS	PLA	NNED FUNDING S	SERVICES FOR C	URRENT YEAR -	2021	6 TO BE
PROJECT TITLE	PROJECT NUMBER	TOTAL	RESERVED IN PRIOR	5a 2021 Budget	5b Capital	5c Capital	5d Grants in Aid and	5e Debt	FUNDED IN FUTURE
		COST	YEARS	Appropriations	Improvement Fund	Surplus	Other Funds	Authorized	YEARS
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TOTAL - ALL PROJECTS	xxxxx	86,977,545.00	74,468,974.00	-	-	-	4,886,128.00	-	7,622,443.00

₋ocal Unit	COUNTY OF SALEM

1	2	3	4	FUNDING AMOUNTS PER BUDGET YEAR						
PROJECT TITLE	PROJECT NUMBER	ESTIMATED TOTAL COST	Estimated Completion Time	5a 2021	5b 2022	5c 2023	5d 2024	5e 2025	5f 2026	
Railroad Rehabilitation		8,216,916.00	1 Year	8,216,916.00						
Bridge and Scour Repair		7,794,096.00	3 Years	2,121,529.00	2,836,284.00	2,836,284.00				
Dam Repair, Avis Mill		2,500,000.00	2 Years	1,300,000.00	1,200,000.00					
Parking Lot Resurfacing		65,000.00	2 Years	-	65,000.00					
2018 County Aid		4,842,538.00	1 Year	4,842,538.00						
2019 County Aid		4,842,538.00	2 Years	2,500,000.00	2,342,538.00					
2020 County Aid		4,905,522.00	4 Years	50,000.00	500,000.00	2,000,000.00	2,355,522.00			
2021 County Aid		4,886,128.00	5 Years	-	50,000.00	500,000.00	2,000,000.00	2,336,128.00		
Dutch Row, Watson Mill, Willow Grove		1,395,419.00	1 Year	1,395,419.00						
Roadway and Other Facility Improvements		1,564,388.00	1 Year	1,564,388.00						
Vehicles		360,000.00	6 Years	40,000.00	80,000.00	40,000.00	80,000.00	40,000.00	80,000.00	
Public Works Equipment Materials and Improvements		1,910,000.00	6 Years	360,000.00	300,000.00	350,000.00	300,000.00	300,000.00	300,000.00	
Information Technology and Equipment		2,195,000.00	6 Years	-	750,000.00	365,000.00	360,000.00	360,000.00	360,000.00	
Capital Improvements to Various County Buildings and Facilities		1,500,000.00	6 Years	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	
Improvements to Courthouse & Admin Bldg, Adjoin Addition		40,000,000.00	3 Years	6,000,000.00	20,000,000.00	14,000,000.00				
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TOTAL - THIS PAGE	XXXXX	86,977,545.00	xxxxxxxxx	28,640,790.00	28,373,822.00	20,341,284.00	5,345,522.00	3,286,128.00	990,000.00	

Local Unit	COUNTY OF SALEM
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1	2	3	4	FUNDING AMOUNTS PER BUDGET YEAR					
PROJECT TITLE	PROJECT NUMBER	ESTIMATED TOTAL COST	Estimated Completion Time	5a 2021	5b 2022	5c 2023	5d 2024	5e 2025	5f 2026
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1	2	3	4	FUNDING AMOUNTS PER BUDGET YEAR					
PROJECT TITLE	PROJECT NUMBER	ESTIMATED TOTAL COST	Estimated Completion Time	5a 2021	5b 2022	5c 2023	5d 2024	5e 2025	5f 2026
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1	2	3	4	FUNDING AMOUNTS PER BUDGET YEAR						
PROJECT TITLE	PROJECT NUMBER	ESTIMATED TOTAL COST	Estimated Completion Time	5a 2021	5b 2022	5c 2023	5d 2024	5e 2025	5f 2026	
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Local Unit	COUNTY OF SALEM
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1	2	3	4	FUNDING AMOUNTS PER BUDGET YEAR					
PROJECT TITLE	PROJECT NUMBER	ESTIMATED TOTAL COST	Estimated Completion Time	5a 2021	5b 2022	5c 2023	5d 2024	5e 2025	5f 2026
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1	2	3	4	FUNDING AMOUNTS PER <u>BUDGET</u> YEAR					
PROJECT TITLE	PROJECT	ESTIMATED	Estimated	5a	5b	5c	5d	5e	5f
	NUMBER	TOTAL COST	Completion	2021	2022	2023	2024	2025	2026
			Time						
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Local Unit COUNTY OF SALEM

1	2	3	4	FUNDING AMOUNTS PER BUDGET YEAR					
PROJECT TITLE	PROJECT NUMBER	ESTIMATED TOTAL COST	Estimated Completion Time	5a 2021	5b 2022	5c 2023	5d 2024	5e 2025	5f 2026
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TOTAL - THIS PAGE	xxxxx	-	xxxxxxxxx	-	-	-	-	-	-

Local Unit	COUNTY OF SALEM
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1	2	3	4	FUNDING AMOUNTS PER BUDGET YEAR					
PROJECT TITLE	PROJECT NUMBER	ESTIMATED TOTAL COST	Estimated Completion Time	5a 2021	5b 2022	5c 2023	5d 2024	5e 2025	5f 2026
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TOTAL - THIS PAGE	XXXXX	-	xxxxxxxxx	-	-	-	-	-	-

Local Unit	COUNTY OF SALEM
Lucai Ullic	COUNTY OF SALEM

1	2	3	4		FUNDI	NG AMOUNTS	PER BUDGET	YEAR	
PROJECT TITLE	PROJECT NUMBER	ESTIMATED TOTAL COST	Estimated Completion Time	5a 2021	5b 2022	5c 2023	5d 2024	5e 2025	5f 2026
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TOTAL - ALL PROJECTS	XXXXX	86,977,545.00	xxxxxxxxx	28,640,790.00	28,373,822.00	20,341,284.00	5,345,522.00	3,286,128.00	990,000.00

6 YEAR CAPITAL PROGRAM - 2021 to 2026 SUMMARY OF ANTICIPATED FUNDING SOURCES AND AMOUNTS

Local Unit COUNTY OF SALEM

1	2	BUDGET APP	ROPRIATIONS	4	5	6		BONDS AND NOTES		
Project Title	Estimated Total Costs	3a Current Year 2021	3b Future Years	Capital Improvement Fund	Capital Surplus	Grants - in - Aid and Other Funds	7a General	7b Self Liquidating	7c Assessment	7d School
Railroad Rehabilitation	8,216,916.00		493,520.00			7,723,396.00				
Bridge and Scour Repair	7,794,096.00					7,794,096.00				
Dam Repair, Avis Mill	2,500,000.00		1,200,000.00			1,300,000.00				
Parking Lot Resurfacing	65,000.00			35,000.00			30,000.00			
2018 County Aid	4,842,538.00					4,842,538.00				
2019 County Aid	4,842,538.00					4,842,538.00				
2020 County Aid	4,905,522.00					4,905,522.00				
2021 County Aid	4,886,128.00					4,886,128.00				
Dutch Row, Watson Mill, Willow Grove	1,395,419.00					1,395,419.00				
Roadway and Other Facility Improvements	1,564,388.00						1,564,388.00			
Vehicles	360,000.00		360,000.00							
Public Works Equipment Materials and Improvements	1,910,000.00		1,873,923.00				36,077.00			
Information Technology and Equipment	2,195,000.00		2,195,000.00							
Capital Improvements to Various County Buildings and Facilities	1,500,000.00		1,500,000.00							
Improvements to Courthouse & Admin Bldg, Adjoin Addition	40,000,000.00			1,905,000.00			38,095,000.00			
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TOTAL - THIS PAGE	86,977,545.00	-	7,622,443.00	1,940,000.00	-	37,689,637.00	39,725,465.00	-	-	-

6 YEAR CAPITAL PROGRAM - 2021 to 2026 SUMMARY OF ANTICIPATED FUNDING SOURCES AND AMOUNTS

6 YEAR CAPITAL PROGRAM - 2021 to 2026 SUMMARY OF ANTICIPATED FUNDING SOURCES AND AMOUNTS

6 YEAR CAPITAL PROGRAM - 2021 to 2026 SUMMARY OF ANTICIPATED FUNDING SOURCES AND AMOUNTS

6 YEAR CAPITAL PROGRAM - 2021 to 2026 SUMMARY OF ANTICIPATED FUNDING SOURCES AND AMOUNTS

6 YEAR CAPITAL PROGRAM - 2021 to 2026 SUMMARY OF ANTICIPATED FUNDING SOURCES AND AMOUNTS

Local Unit COUNTY OF SALEM **BONDS AND NOTES BUDGET APPROPRIATIONS** 4 5 2 6 **Project Title** 7a 7b 7d 3b **Estimated** Capital Capital Grants - in - Aid **Total Costs Current Year Future Years** and Other General Self Assessment School Improvement Surplus 2021 Fund **Funds** Liquidating

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6 YEAR CAPITAL PROGRAM - 2021 to 2026 SUMMARY OF ANTICIPATED FUNDING SOURCES AND AMOUNTS

6 YEAR CAPITAL PROGRAM - 2021 to 2026 SUMMARY OF ANTICIPATED FUNDING SOURCES AND AMOUNTS

Local Unit COUNTY OF SALEM **BONDS AND NOTES BUDGET APPROPRIATIONS** 4 5 2 6 **Project Title** 7a 7b 7d 3b Estimated Capital Capital Grants - in - Aid **Total Costs Current Year Future Years** and Other General Self Assessment School Improvement Surplus 2021 Fund **Funds** Liquidating

- 5

TOTAL - ALL PROJECTS

6 YEAR CAPITAL PROGRAM - 2021 to 2026 SUMMARY OF ANTICIPATED FUNDING SOURCES AND AMOUNTS

Local Unit COUNTY OF SALEM **BONDS AND NOTES BUDGET APPROPRIATIONS** 5 2 4 6 **Project Title** 7a 7b 7d Estimated 3b Capital Capital Grants - in - Aid General Self Assessment School **Total Costs** Current Year Future Years Improvement Surplus and Other 2021 Fund **Funds** Liquidating

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1,940,000.00

37,689,637.00

39,725,465.00

7,622,443.00

86,977,545.00

SECTION 2-UPON ADOPTION FOR YEAR 2021

RESOLUTION 233

Be it Resolved by the		COUNTY COMMISSIONERS of the COUNTY			
of	SALEM	that the budget herein	before set forth is hereb	y adopted and shall constitute an appropriation for the	
pur	poses stated of the sums there	ein set forth as appropriations, and auth	norization of the amount	of:	
	(a) \$ 61,805,979.61	(Item 2 below) for county purposes, ar	nd		
	(b) \$ <u>1,028,281.45</u>	(Sheet 43) Open Space, Recreation, I	Farmland and Historic P	reservation Trust Fund Levy	
	RECORDED VOTE (Insert last name)	Laury Griscom Ayes Ware Ostrum Ramsay	Nays	Abstained	
1.	GENERAL REVENUES	SUMMAR	Y OF REVENUES		
	Surplus Anticipated			08-100 \$	3,677,335.81
	Miscellaneous Revenues A	•	13-099 \$	26,022,372.54	
	Receipts from Delinquent	15-499 \$	-		
2.	AMOUNT TO BE RAISED B	Y TAXATION FOR COUNTY PURPOSE	S	07-190 \$	61,805,979.61
	TOTAL GENERAL REVENUES	3		13-299 \$	91,505,687.96

Sheet 30

SUMMARY OF APPROPRIATIONS

RAL APPROPRIATIONS:	XXXXXX	XXXXXXXXXXX
	xxxxxx	xxxxxxxxxxx
(a & b) Operations Including Contingent		\$ 76,292,140.44
(c) Capital Improvements		\$ 500,000.00
(d) County Debt Service		\$ 5,685,763.70
(e) Deferred Charges and Statutory Expenditures - County		\$ 9,027,783.82
(f) Judgments		\$ -
(g) Cash Deficit		\$ -
	xxxxxx	xxxxxxxxxxx
Total General Appropriations	34-499	\$ 91,505,687.96
It is hereby certified that the within budget is a true copy of the budget finally adopted by resolution of the Board of County Commissioners on the June , 2021. It is further certified that each item of revenue and appropriation is set forth in the same amount and by the same title as appeared in the 2021 approved budget and all amendments thereto, if any, which have been previously approved by the Director of Local Government Services.	23 rd	day of
Certified by me this 23 rd day of June, 2021, stacy.pennington@salemcountynj.	.org	, Clerk

Sheet 31

COUNTY OF SALEM

OPEN SPACE, RECREATION, FARMLAND AND HISTORIC PRESERVATION TRUST FUND

							Approp	riated	Expended 2020		
DEDICATED REVENUES	FCOA	Antici	pated	Realized in	APPROPRIATIONS	FCOA			Paid or		
FROM TRUST FUND		2021	2020	Cash in 2020			for 2021	for 2020	Charged	Reserved	
Amount to be Raised					Development of Lands for						
By Taxation	54-190	1,028,281.45	1,018,411.70	1,024,525.21	Recreation and Conservation:		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	
					Salaries & Wages	54-385-1				-	
Interest Income	54-113	1,000.00	4,000.00	3,501.10	Other Expenses	54-385-2				-	
0.00					Maintenance of Lands for					-	
Settlement Receipts	54-114			1,664,887.75	Recreation and Conservation:		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	
Reserve Funds:	54-101	411,195.30	412,269.05	412,269.05	Salaries & Wages	54-375-1				-	
					Other Expenses	54-372-2				-	
					Historic Preservation:		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	
					Salaries & Wages	54-176-1				-	
					Other Expenses	54-176-2				-	
										-	
					Acquisition of Lands for						
					Recreation and Conservation	54-915-2				-	
Total Trust Fund Revenues:	54-299	1,440,476.75	1,434,680.75	3,105,183.11	Acquisition of Farmland	54-916-2	675,000.00	675,000.00	503,939.96	171,060.04	
	Summar	y of Program			Down Payments on Improvements	54-902-2				-	
Year Referendum Passed/Impler	mented:		2002		Debt Service:		xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	xxxxxxxxx	
·		•	(Di	ate)							
Rate Assessed:		\$_		0.02	Payment of Bond Principal	54-920-2	625,200.00	600,000.00	600,000.00	XXXXXXXXX	
Total Tax Collected to date:		¢			Payment of Bond Anticipation	54-925-2				***************************************	
Total Expended to date:		φ			Notes and Capital Notes	34-923-2				xxxxxxxxx	
Total Acreage Preserved to	date:	Ψ.			Interest on Bonds	54-930-2	140,276.75	159,680.75	159,680.75	xxxxxxxxx	
_		-	(Ac	res)							
Recreation land preserved in	n 2020:		(10	res)	Interest on Notes	54-935-2				XXXXXXXXX	
			·	•	Reserve for Future Use	54-950-2				-	
Farmland preserved in 2020) :			8300	Total Trust Fund Appropriations	54-499	1 440 476 75	1 424 690 75	1 262 620 74	171.060.04	
			(Ac	res)	Total Trust Fund Appropriations: Sheet 32	54-499	1,440,476.75	1,434,680.75	1,263,620.71	171,060.04	

Annual List of Change Orders Approved Pursuant to N.J.A.C. 5:30-11

		Contracting Unit:	COUNTY OF SALEM	Ye	ear Ending:	December 31, 2020	
			change orders which caused the originally lease identify each change order by name		eeded by more tha	an 20 percent. For regulatory deta	ails
1.	Resolution 2020-111 Resolution 2020-120 Resolution 2020-231 Resolution 2020-232 Resolution 2020-233 Resolution 2020-234	Change Order #1 Change Order #3 Change Order #6 Change Order #4	Contract for Professional Soil and Ground Contract for Purchase of Election Material Contract for Legal Services to Senior Sali Contract for Congregate Services to Senior Contract for Assisted Transportation Services to Soil	ls (07.01.19-06.30.20) em County Residents or Salem County Residents ices to Senior Salem County Resi	dents		
2.	Resolution 2020-268 Resolution 2020-318 Resolution 2020-373 Resolution 2020-429	Change Order #7 Change Order #2 Change Order #7	Contract for Residential Maintenance Ser Contract for Professional Soil and Ground Contract for Resurfacing of Woodstown-A Contract for Purchase of Election Materia	vices to Senior Salem County Res dwater Remediation Services Illoway Road, CR #603	sidents		
3.							
4.							
	the newspaper notice	required by N.J.A.C. 5	submit with introduced budget a copy of the 30-11.9(d). (Affidavit must include a copy exceeding the 20 percent threshold for the	of the newspaper notice.)		order and an Affidavit of Publicate and certify below.	tion for
		July 14, 20 Date	021			salemcountynj.org county Commissioners	