

# Salem County

Youth Services Commission and  
Juvenile Crime Enforcement Coalition



# **2013 Planning Update and Grant Application**

# COMPREHENSIVE COUNTY YOUTH SERVICES PLAN UPDATE

JANUARY 2013 – DECEMBER 2013

## GUIDELINES



*NEW JERSEY  
JUVENILE JUSTICE COMMISSION*

Jeffrey S. Chiesa, Attorney General  
Chair, JJC Executive Board

Gloria R. Hancock, Ed.D., Acting Executive Director

*Comprehensive County Youth Services Plan Update  
January 1, 2013 - December 31, 2013*

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# Salem County 2013 Plan Update



## 1. INTRODUCTION

# ***I. INTRODUCTION***

This plan update provides each of the 21 New Jersey counties with a coordinated process to plan for State/Community Partnership Grant Program Funds, Family Court Services Program Funds, and Juvenile Accountability Block Grant Program Funds. The Comprehensive County Youth Services Plan Update also serves as the Coordinated Enforcement Plan required by the Juvenile Accountability Block Grant.

A cover letter from the Co-Chairs, on behalf of the County Youth Services Commission indicating their support for this Plan Update as submitted, must accompany one original (single sided) and six (6) copies. The Plan Update must be received at the Juvenile Justice Commission on or before **Friday, October 26, 2012 at 3:00 pm.**

*Applications should be submitted to:*

*Juvenile Justice Commission*

*Office of Local Programs and Services*

*1001 Spruce Street, Suite 202*

*P.O. Box 107, Trenton, NJ 08625*

*Attention: Safiya L. Baker, Manager*

*Youth Services Commission Grants Management Unit*



**SALEM COUNTY BOARD OF CHOSEN FREEHOLDERS**  
**SALEM COUNTY YOUTH SERVICES COMMISSION**

First Floor, 94 Market Street, Salem, NJ 08079  
Phone: (856) 935-7510 x8316 Fax: (856) 935-2501

Curtis Harker  
Administrator

Bronwyn Robbins  
Administrative Assistant

October 17, 2012

Safiya Baker, Manager  
Juvenile Justice Commission  
1001 Spruce Street, Suite 202  
Ewing, NJ 08638

RE: Comprehensive Plan Update and Grant Application Support

Dear Ms. Baker:

As Chair of the Salem County Youth Services Commission, I provide my support for the attached 2013 Plan Update and Grant Application.

Please contact me should there be any questions or concerns. Thank you.

Sincerely,

Gregory Wolf, CSSJ  
Vicinage 15, Salem Family Division  
92 Market Street, Salem, NJ 08079

RCV0:

Salem County YSC Administrator



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Curtis Harker  
Administrator

Bronwyn Robbins  
Administrative Assistant

**MEMORANDUM**

**TO:** Freeholder Beth Timberman, Social Services Chair

**FROM:** Curt Harker, YSC Administrator *Curt Harker*

**CC:** Debbie Behnke, Social Services Department Head  
Earl Gage, Clerk of the Board

**RE:** YSC 2013 Plan Update Voting Record

**DATE:** October 5, 2012

Full minutes for 10/3/2012  
YSC meeting are found in the  
Grant Application section.

Memorandum to support corresponding draft Freeholder Resolution.

Minute extract from YSC 10/3/2012 meeting showing voting record for approvals of:

1. The YSC Plan Update 2013

- Motion James Whitt Second Nicki Botsford
- Roll call vote in favor - 8
- Any opposed - 0
- Abstained - 1

2. 1/3 Set Aside of Partnership Grant Funds in Grant Application (7 non-providers voting quorum)

- Motion Pat Baitinger Second Kathleen Spinosi
- Roll call vote in favor - 6 (2/3 voting quorum approval met)
- Any opposed - 0
- Abstained - 6 (providers)

3. YSC Comprehensive 2013 Grant Application (7 non-providers voting quorum)

- Motion Kathleen Spinosi Second Warren Mabey
- Roll call vote in favor - 6
- Any opposed - 0
- Abstained - 6 (providers)

# Salem County 2013 Plan Update



## 2. PLANNING PROCESS

## ***II. PLANNING PROCESS***

### ***County***

#### **Instructions**

This section will allow you to describe to the public your county's planning process regarding identifying the needs of youth in your county. Your answers to each of the following questions should describe your county's planning process, **not the results/outcome** of the planning process. Answer all questions using this form.

1. Please describe the preparation activities the county took in completing the Comprehensive Plan Update (e.g., met with planning committee to discuss having focus groups, surveys, identify other data needed, etc.). State the total number and types of committee meetings (e.g., planning, executive, YSC, etc.) held to develop the 2013 Comprehensive Plan Update.
2. Describe the planning process as it relates to key information reviewed or activities initiated (surveying, focus groups and data review) that determine whether the needs identified in the 2012 – 2014 Comprehensive Plan have changed or remained the same. If surveys and/or questionnaires were used, submit a blank copy with this Plan Update.

Prevention:

Diversion:

Detention:

Disposition:

Reentry:

3. Using your answers to the recommendation sections of the 2012-2014 Plan for all points of the continuum, describe how services and/or gaps were addressed using the recommendations as noted in Plan. If recommendations have changed, describe how they were modified. Also, include the recommendations or strategies your county made with regards to policy and practice through the lens of race and ethnicity. What recommendations or strategies did your county consider to ensure similar outcomes for similarly situated youth?

4. Was additional data, other than that provided by the JJC (i.e. JJC Residential and Commitments Data, Detention Statistics Report, etc.) used in your county’s update planning process? If so, what data was used? How was this information used? For example, UCR data was analyzed by municipalities to see where prevention services or efforts should be implemented. What is the source of the data? What is the timeframe of the data used? If additional data was used, submit a copy with this Plan.

Title of Data	Source	Timeframe/Year(s)	How was the data used?	Comments
<i>Ex: Municipal Arrest</i>	<i>State Police, Uniform Crime Report</i>	<i>Jan – Dec 2009</i>	<i>To focus on municipalities that had high arrest for youth.</i>	

Comments:

5. If you are a JDAI site, describe topics and discussion points that were shared between the Youth Services Commission and the JDAI County Council on Juvenile Justice System Improvement and any activities that help facilitate the completion of this Comprehensive Plan Update.

Additional Comments:

# Salem County 2013 Plan Update



## 2. PLANNING PROCESS

### Question 1

## Preparation of the 2013 Plan Update

File: YSC 2013 Plan Update method overview

<b>Planning committee met 9 times during 2012 to review juvenile data, 2012 Plan corrections and QA program monitoring recommendations.</b>	
May 21	Plan completion method, prevention continuum data review
June 4	Plan completion method, prevention continuum data review
June 27	Continuum multiyear data review spreadsheet discussed
July 10	Plan Update questions answered as spreadsheet. Prevention continuum changes discussed.
July 18	Prevention data and prevention monitoring reviewed. Diversion data reviewed.
July 23	Cancelled.
August 1	Prevention data and prevention monitoring reviewed. Diversion data reviewed.
August 8	Prevention, Diversion, Detention data and monitoring results reviewed.
August 15	Disposition and Reentry data and monitoring results reviewed.
August 24	Final Plans to full YSC for program budget approval.

## Types of Data Reviewed:

Monitoring of Existing 2012 YSC Programs						
Quality Assurance (QA) committee monitored all programs and provided recommendations to Planning Committee. All contracted providers offered opportunity to provide updated profiles adding reasons/evidence for contract renewal.						
<b>Resolution 2012-189 three year contracts</b>	Anti Gang/ Violence – Gateway CAP	Family Based Prevention – Inter-Agency Council	Station House Adjustment Second Chance – Robin's Nest Inc.	Youth Assessments & Evaluations – Salem County VoTech	Grounded Telephonic At Home Detention – Robin's Nest Inc.	Connect II Intensive Home Family Based Counseling – Robins Nest Inc.
<b>Resolution 2012-203 one year contracts</b>	Gender Specific Prevention - Gateway Community Action Partnership	Cognitive Training with Trust Building - SODAT Inc.	Substance Abuse Evaluations & Treatment - SODAT Inc.	Sex Offender Treatment - RAP LLC.	GPS Home Detention - Salem County Sheriff set aside contract	JETS Multidiscipline Committee - YSC internal fund

### YSC 2012 MONITORING WRAP UP

From: Harker, Curt Sent: Friday, August 31, 2012 2:39 PM To: EVANGELINE BANKS; Gregory Wolf (Gregory.Wolf@judiciary.state.nj.us); Harker, Curt; Joan Cole; Lois Diamond (lois.diamond@judiciary.state.nj.us); Patricia Baitinger@judiciary.state.nj.us; Vaughan, Maggie; Vernon Lindennuth  
 Subject: YSC 2012 MONITORING WRAP UP  
 Dear YSC monitoring team: I cleaned up the attached monitoring wrap up chart. Please let me know if I missed or mixed up something. If I don't hear back by Wednesday, then I'll assume I can issue "monitoring satisfactory with recommendations" letters to each provider once they have completed their outstanding issues. Thanks, Curt, Curt Harker, Administrator

YSC 2012 MONITORING WRAP UP		
PROGRAM	OUTSTANDING ISSUES	NOTES AND RECOMMENDATIONS to PROVIDER
All Programs		List of possible free trainings: Gender Specific by JJC's Danielle Scott, Cultural Diversity training by JJC, Have Police Chief & Dare officers speak to Prevention providers. County provide providers hardcopy forms if JAMS unavailable. Send all providers and court personnel the list of YSC programs and contact information to promote referrals.
Anti-Gang/Violence	none	JJC Gang Unit (Dominic or Allen) to speak to Anti-Gang program
U-Care		Two of 3 juveniles interviewed.
FAST	none	Ensure documents clearly identify YSC funded activity and all other funding sources.
Stationhouse Adjustment	none	Allocations Committee reviewing sudden referral increase merit immediate \$8,000? Provider recommends FTE status for 2013. Add referrals from all police departments, JCC, ISC, and State Police?
Grounded	none	Land line telephone instead of cell phone to confirm juvenile's location. Remind courts of program availability.
GPS Ankle Bracelets	none	Remind courts of program availability.
School Based Youth Services	none	Resume Master Level Social Worker being provided. From: Patricia.Baitinger@judiciary.state.nj.us Sent: Wednesday, August 29, 2012 11:31 AM To: Harker, Curt Subject: Re: SBYS satisfies court orders Hi Curt, The 2 statements are correct. Pat Patricia Baitinger, Court Services Supervisor II -----Harker, Curt wrote: -----To: "Patricia.Baitinger@judiciary.state.nj.us" Date: 08/29/2012 11:15AM Subject: SBYS satisfies court orders Pat: Recently we have monitored School Based Youth Services. As part of the justification for SBYS contract renewal for 2013, would you or another court official confirm the following statements? 1. School Based Youth Services (SBYS) referrals for assessments and evaluations are court ordered. 2. Those assessments and evaluations are satisfactory to fulfill those court orders. Thanks, Curt.
Connect II	none	
Cognitive	none	Firm up interpreter access. Hold unspent \$7669.50 JABG funds to create 2013 contract now for 1 Cognitive program. Modify contract later when 2013 JABG \$5533.33 and other funds available. Phil Lynch invited. B25. Viewed program & interviewed 3 juveniles.
Drug/Alc Treatment	none	Firm up interpreter access. Review legal self authorization age. Ensure progress notes secure during offsite signoff & timely return to files. Tiffany Carr resumes on file. Interviewed 2 juveniles
Sex Offender Treatment	gg activity so not monitored.	Monitor if provider sent a referral before year's end. Cumberland YSC Administrator emailed 31 Aug 2012. RAP passed monitoring with "Yes! A top notch agency. Very cooperative whenever we ask for anything. Always a timely response. 5 stars".

# Types of Data Reviewed (continued):

## 2012 Plan and its Corrections

**County** SALEM  
**Plan Year** 2012  
**Plan Type** Comprehensive Plan  
**Plan Version** 1  
**Status** Pending County Approval

*Cent Harbor*  
 APR 16 2012

Print Vision Only

Description of Funding	Planning Entities	County Mgmt	Planning Process	Existing Continuum	Prevention	Diversion	Detention	Disposition	Reentry	Vision Attachments	Approval
Reference	Existing Continuum of Programs and Services				Prevention	Diversion	Detention	Detention Alternatives	Disposition	Agency	Existing Continuum

AT Risk Prevention

Service Gaps			VISION 2011 Services County of SALEM			Possible Funding Sources																															
<b>Delinquency Prevention Programs</b> <table border="1"> <tr><th>Select</th><th>Program Name</th><th>Funding Source</th></tr> <tr><td><input checked="" type="checkbox"/></td><td>Good Behavior Court</td><td>Pics Institute</td></tr> <tr><td><input checked="" type="checkbox"/></td><td>Family and Youth Together</td><td>Title V</td></tr> <tr><td><input checked="" type="checkbox"/></td><td>Anti Bullying</td><td>Title V</td></tr> </table>			Select	Program Name	Funding Source	<input checked="" type="checkbox"/>	Good Behavior Court	Pics Institute	<input checked="" type="checkbox"/>	Family and Youth Together	Title V	<input checked="" type="checkbox"/>	Anti Bullying	Title V	→	<b>Law Enforcement Diversion Programs</b> <table border="1"> <tr><th>Select</th><th>Program Name</th><th>Funding Source</th></tr> <tr><td><input checked="" type="checkbox"/></td><td>Substance Abuse Adjustment</td><td>Agency General</td></tr> <tr><td colspan="3" style="text-align: center;">Stationhouse pilot to determine expansion needs</td></tr> </table>			Select	Program Name	Funding Source	<input checked="" type="checkbox"/>	Substance Abuse Adjustment	Agency General	Stationhouse pilot to determine expansion needs			→	<b>Family Crisis Intervention Unit</b> <table border="1"> <tr><th>Select</th><th>Program Name</th><th>Funding Source</th></tr> <tr><td><input checked="" type="checkbox"/></td><td>Anger Management</td><td>Court</td></tr> </table>			Select	Program Name	Funding Source	<input checked="" type="checkbox"/>	Anger Management	Court
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<b>Community Based Disposition Options (Post-Adjudicated Youth)</b> <table border="1"> <tr><th>Select</th><th>Program Name</th><th>Funding Source</th></tr> <tr><td><input checked="" type="checkbox"/></td><td>Mentoring</td><td>Title V</td></tr> </table>			Select	Program Name	Funding Source	<input checked="" type="checkbox"/>	Mentoring	Title V	Least Restrictive ↓ Most Restrictive	<b>Reentry Programs</b> <table border="1"> <tr><th>Select</th><th>Program Name</th><th>Funding Source</th></tr> <tr><td><input checked="" type="checkbox"/></td><td>Job Retention</td><td>WID</td></tr> <tr><td><input checked="" type="checkbox"/></td><td>Employment Transition</td><td>WID</td></tr> </table>			Select	Program Name	Funding Source	<input checked="" type="checkbox"/>	Job Retention	WID	<input checked="" type="checkbox"/>	Employment Transition	WID	Least Restrictive ↑ Most Restrictive	<b>Other:</b> <table border="1"> <tr><th>Select</th><th>Program Name</th><th>Funding Source</th></tr> <tr><td></td><td></td><td></td></tr> </table>			Select	Program Name	Funding Source									
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Select	Program Name	Funding Source																																			
No JJC programs funded under this point																																					

## Types of Data Reviewed (continued):

### YSC Plan Update 2013 Planning Process Question 2: Needs Changes

Describe planning process as it relates to key information reviewed or activities initiated (surveying, focus groups and data review) that determine whether needs identified in 2012-2014 Comprehensive Plan have changed or remained same. If surveys and/or questionnaires were used, submit a blank copy with Plan Update.

Continuum Point	Source/Activity Used for 2012 Planning	Key Source/Activity used for Planning 2013	Needs Changes?	New Needs?
Prevention	<p>County youth population by gender 2009 Youth population by race 2009 Youth population by ethnicity 2009 <b>Juvenile arrests by offense category 2009</b> <b>Comparison youth population to arrests by race 2009</b> <b>Comparison youth population to arrests by ethnicity 2009</b> Juvenile arrests by race 2009 Juvenile arrests by ethnicity 2009 <b>Outside source: Kids Count juvenile arrests 2005 to 2009</b> School based violence, vandalism, weapons, substance abuse 2009 County schools enrollment 2010 and dropouts 2009 Children community risk indicators: teen births, food stamps, welfare, abuse/neglect 2009</p>	Juvenile Arrests 2010 (Previous 2011 Kids Count news article highlighted Salem County juvenile arrests.)	<p>Any needs identification tweaks based on already improving juvenile arrests data?  <b>No identified changes.</b></p>	<p>No new needs. Salem County juvenile arrest rates for both 1 year and 5 year average dropped and are trending toward State average. <b>Suggest continuing YSC Prevention programs to support this downward Juvenile Arrest trend.</b></p>
Diversion	<p><b>Police disposition of juveniles taken into custody by disposition type 2006/2008/2009</b> FCIU caseload by category 2006/2008/2009 FCIU petitions filed by petition type 2006/2008/2009 FCIU referrals by referral type 2006/2008/2009 Total referrals (new complaints docketed) to juvenile court by race/ethnicity 2006/2008/2009 Ranking of referrals to juvenile court by race/ethnicity 2009 Ranking of referrals to juvenile court by race/ethnicity 2006-2009 Total referrals (new complaints docketed) to juvenile court compared to juvenile arrests by race/ethnicity 2006/2009 Total juvenile cases diverted by race/ethnicity 2006, 2008, 2009</p>	Salem County Municipal Juvenile Arrests 2010	<p>Any Diversion needs identification tweaks based on Municipal Juvenile Arrests 2010 data?  <b>Identification of diverse juvenile arrests within municipalities.</b></p>	<p><b>Suggestion to analyze arrests data by municipality and suggest programmatic response tuned by municipality.</b></p>
Detention	<p>Juvenile Detention Admissions by Race/Ethnicity and Gender Ranking of Detention Admissions by Race/Ethnicity for 2009 Ranking of Detention Admissions by Gender for 2009 Ranking of Detention Admissions by Race/Ethnicity for 2006 &amp; 2009 Juvenile Detention Admissions compared to Referrals by Race/Ethnicity and Gender 2006 &amp; 2009 Juvenile Population 2006, 2008, 2009 Ranking of Municipality where Juvenile Resides snapshot Ranking of Status Categories snapshot Ranking of MSCO Type Categories snapshot Problem Areas by Program 2006 &amp; 2009 Service Intervention Needed But Not Available 2009 Service Interventions Provided 2006 &amp; 2009 Cumberland County Bed Utilization (via invoices) 2010 &amp; 2011</p>	<p>Cumberland County Detention Secure Bed Utilization (Invoices) 2011 &amp; 2012 1Q/2Q  2012 Level of Service Reports for Grounded and Sheriff's Home Detention programs. 2012 to date: Detention 84, Bracelets 21, Grounded 1.</p>	<p>Any Detention Alternatives needs identification tweaks based on secure bed usage data?  <b>Low detention alternative program usage with most juveniles sent to secure detention.</b></p>	<p>Discuss new Detention Alternative needs?  <b>No new Detention needs but an observation more juveniles sent to detention instead of alternatives.</b></p>

Disposition	<p>Juveniles Adjudicated Delinquent by Gender 2006 &amp; 2009 Juvenile Cases Adjudicated Delinquent with Probation &amp; Incarceration Dispositions 2006 &amp; 2009 Ranking of Juveniles Adjudicated Delinquent by Race for 2009 Ranking of Juveniles Adjudicated Delinquent by Age Group for 2009 Change in Juveniles Adjudicated Delinquent with Probation &amp; Incarceration Dispositions 2006 &amp; 2009 Juveniles Adjudicated by Race Ranking of Juveniles Adjudicated Delinquent by Race between 2006 &amp; 2009 Juveniles Adjudicated Delinquent by Age 2006 &amp; 2009 Ranking of Juveniles Adjudicated Delinquent by Age Between 2006 &amp; 2009 Probation Placements by Race/Ethnicity 2006 &amp; 2009 Ranking of Probation Placements by Race/Ethnicity 2009 Ranking of Probation Placements by Race/Ethnicity 2006 &amp; 2009 Probation Placements compared to Juveniles Adjudicated Delinquent by Race/Ethnicity 2006 &amp; 2009 Secure Placements by Race/Ethnicity 2006 &amp; 2009 Ranking of Secure Placement by Race/Ethnicity 2009 Ranking of Secure Placement by Race/Ethnicity 2006 &amp; 2009 Juvenile Adjudicated Delinquent by Gender 2006-2009 Juvenile Adjudicated Delinquent by Race/Ethnicity 2006-2009 FCIU Referrals by Referral Types 2006-2009 Top Ten Problem Areas for Youth Served in Dispositional Programs Top Ten Service Interventions for Youth Served in Dispositional Programs Program Services Intervention Largest to smallest 2006</p>	<p><b>Juvenile Probation past practice that all adjudicated juveniles receive an assessment or evaluation through School Based Youth Services, SBYS assessments identify no new juvenile needs.</b></p> <p><small>From Herber, Curt Sent: Tuesday, August 21, 2012 4:52 PM To: Peter@strategicadvisory.com cc: Lorraine Green (lgreen@sbys.com) Subject: Salem County Juvenile needs changed?</small></p> <p><small>Dear Pat and Lorraine,</small></p> <p><small>The attached draft was part of my effort to identify juvenile needs and will be placed in JJC's Plan Update.</small></p> <p><small>Under the Disposition section of the attached report, I note:</small></p> <p><small>"Juvenile Probation past practice that all adjudicated juveniles receive an assessment or evaluation through School Based Youth Services, SBYS identifies no new juvenile needs."</small></p> <p><small>(S) FW: would you agree that there is a real positive relationship between the current and past practice?</small></p> <p><small>I believe We did have a lot of reentry in 2011 and you probably will see how that drove 2011 down but needs have not changed drastically based on your assessments of juveniles?</small></p> <p><small>Thank, Curt</small></p>	<p>Any Disposition needs identification tweaks based on data?  <b>No identified needs changes.</b></p>	<p>Discuss new Disposition needs?  <b>No new Disposition needs identified.</b></p>
Reentry	JJC Reentry Statistics 2011	JJC Commitments 2011 vs. January to June 2012 2011: 2 2012 partial: 3	<p>Any Reentry needs identification tweaks based on DATA?  <b>Extremely low numbers of reentry juveniles.</b></p>	<p>Discuss new Re-entry needs?  <b>Low reentry numbers prevents analysis suggesting continuing small YSC JETS funds for serving reentry juveniles.</b></p>

## Types of Data Reviewed (continued):

### YSC Plan Update 2013 Planning Process Question 3: Services and/or Gaps Changes

Using your answers to recommendation sections of the 2012-2014 Plan for all points of the continuum, describe how services and/or gaps were addressed using recommendation as noted in the Plan. If recommendations have changed, describe how they were modified. Also, include recommendations or strategies your county made with regards to policy and practice through lens of race and ethnicity. What recommendations or strategies did your county consider to ensure similar outcomes for similarly situated youth?

Continuum Point	Cite original 2012 Plan Recommendations for Services and/or Gaps	Recommendations addressed during 2012? (monitoring results, surveys, questionnaires etc)	Recommendation or Strategy Changes Needed? (Review 2012 providers' pre-monitoring forms)	Are DMC Recommendation or Strategy Changes Needed?
Prevention	Early message to youth to become good citizens and not delinquents. Create program meeting needs of 6 to 12 year olds.	Monitoring results of Anti-Gang/Violence, Gender Specific and Families and Schools Together (FAST).  Juvnetes interviewed during monitoring articulated beneficial concepts of alternatives to gang involvement/violence, positive gender relationships and solid family relationships.	Pre-monitoring forms from Anti-Gang/Violence, Gender Specific and FAST.  Continue efforts of Anti-Gang/Violence, Gender Specific and FAST programs. Remind Anti-Gang to include Salem Middle School 7 & 8 year olds. Invite Police to prevention programs.	From 2012 Plan: "The glaring statistic of black arrests rising 8% while white arrests dropped slightly with Hispanic arrests dropping a whopping 60% point to possible juvenile justice bias. Prevention could be applied by targeting historically lower class black neighborhoods with neighborhood building programs such as Families and Schools Together with building intra-family relationships."  Continue targeting historically lower class black neighborhoods with prevention message.
Diversion	-Law Enforcement Stationhouse Adjustments: County survey and follow-up emails indicate at least 1 police chief interested. -Family Crisis intervention Units: continue Vicinage partnership. -Family Court: continue ISC and JJC programs.	Monitoring results of Station House Adjustment program 1 <sup>st</sup> & 2 <sup>nd</sup> quarters 2012  Stationhouse Adjustment slow start diversion countywide. Strong uptick in 3 <sup>rd</sup> quarter Stationhouse referrals.  Suggest referrals to Youth Assessments providing evaluations & further referrals.	Pre-monitoring form of Station House Adjustment program.  Increased stationhouse referrals supports program expansion without the negative effects of waiting list. Consider program expansion to other police departments and State Police.	From 2012 Plan: "Become a JDAI county. Partner with Cumberland and Gloucester in their JDAI efforts."  Stationhouse Adjustment program expansion offers opportunity to divert minority juveniles from arrest and further justice system involvement. Remind ISC and JJC of stationhouse program. Recommend expansion to Penns Grove Police Department. Forward Stationhouse expansion recommendation to Assistant Prosecutor.
Detention	Continue detention alternatives of YSC Grounded program and Sheriff's Home Detention ankle bracelets. YSC will provide underwriting of the	Monitoring results of detention programs.  2012 to date: Detention 84, Bracelets 21, Grounded 1.	Pre-monitoring form of detention programs.  Notify courts, prosecution and defense that both	From 2012 Plan: "County should partner with Cumberland and Gloucester counties to implement JDAI concepts."  Both Grounded and Sheriff's Home Detention should be routinely promoted in the YSC JETS
	Sheriff's program utilizing Partnership (JJC grant) set aside allowance.	Both Grounded and Sheriff's Home Detention have capacity for increased juvenile involvement.	Grounded and Sheriff's Home Detention can service additional referrals.	Committee as suitable detention alternatives for all juveniles considered for detention and those presently in detention.
Disposition	Program specifications for disposition alternatives such as: Youth Assessments providing eval/referrals. Connect II providing juvenile and family counseling. Cognitive/Trust Building providing tools for juveniles to learn to make good decisions. Drug Evaluations to identify drug/alcohol problems. Sex Offender Evaluation/Treatment providing specific intensive treatment.	Monitoring results of disposition programs.  Youth Assessments: provides eval/referrals with specific added value. Some monitoring questions remain.  Connect II: none.  Cognitive: Monitor program late August.  Drug Eval/Treatment: Monitor 21 August.  Sex Offender Treatment: No activity.	Pre-monitoring form of disposition programs.  Youth Assessments: All Juveniles on Probation are matched with existing court ordered services without lengthy waiting lists.  Connect II: no waiting list  Cognitive: funding shortage prevented two program cycles.  Drug Eval & Treatment: all referrals provided services.  Sex Offender Treatment: No activity so lower funding?	From 2012 Plan: "The first improvement to dispositions is to eliminate the need for them. Adding a pilot program of Stationhouse Adjustment can be the earliest diversion from the juvenile justice system. Also, Stationhouse Adjustment can be active in towns that have presented a disproportionate number of African American juveniles to the juvenile justice system. Other suggested programs such as Connect II (intensive in home counseling), Cognitive (behavior therapy)/Trust Building, Drug Evaluations/Treatment and Sex Offender Treatment provide specific assistance to solve the reasons juveniles have offended."  Discuss Youth Assessments value. Discuss sex offender level of service. Discuss other programs value.
Reentry	YSC plans to hold Client Specific Funds for utilization for reentry programs and specific needs intervention. Drug treatment funds will also be held if the South Jersey Initiative (for juveniles) is defunded.	Monitoring results of reentry programs.  Client Specific Funds: 1 referral  Sex Offender Treatment: No activity.	Pre-monitoring form of reentry programs.	From 2012 Plan: "Consulting with Cumberland and Gloucester counties to utilize their JDAI expertise would benefit Salem County."  Consult on increasing success of JETS Committee referrals. Definitive explanation of JETS usage of client specific funds.

**Planning Committee Matrix Presentation Process  
of 2013 Recommendation to Whole YSC**

<b>State/Community Partnership \$204,430</b>		<b>Family Court \$101,878</b>	<b>JABG \$5,533</b> <small>Federal \$4,930, match 553</small>
<b>CONTINUUM of CARE</b>	<b>PROGRAMS</b>	<b>2013 GRANT SOURCE &amp; BUDGET AMOUNT</b>	
PREVENTION	Anti-gang/violence	Family Court: 913,000	
	Gender specific programming	Family Court: 97,000	
	Family based programming	Family Court: 912,000	
DIVERSION	Stationhouse adjustment	Family Court 938,500	
DETENTION ALTERNATIVE	'Grounded' telephonic home detention monitoring	SCF 919,122 FD 9878	
	Ankle bracelets	SCF 568,143	
DISPOSITION	53 Youth assessments	Family Court 910,000	
	'Connect II' intensive home, family based counseling	SCF 954,537	
	Cognitive with trust building, substance abuse education, job training	JABG 2012 97,668.60 JABG 2013 95,633 + SCF 96,200	
	Substance abuse educate/evaluate/treat	Family Court 910,500	
	Sex offender treatment	Family Court 910,000	
RE-ENTRY	Client Specific Funds	SCF 9878	
Administration Costs		SCF 966,550	
<b>TOTAL</b>		<b>\$311,841</b>	

# Salem County 2013 Plan Update



## 2. PLANNING PROCESS

### Question 2

## YSC Plan Update 2013 Planning Process Question 2: Needs Changes

Describe planning process as it relates to key information reviewed or activities initiated (surveying, focus groups and data review) that determine whether needs identified in 2012-2014 Comprehensive Plan have changed or remained same. If surveys and/or questionnaires were used, submit a blank copy with Plan Update.

Continuum Point	Source/Activity Used for 2012 Planning	Key Source/Activity used for Planning 2013	Needs Changes?	New Needs?
Prevention	<p>County youth population by gender 2009 Youth population by race 2009 Youth population by ethnicity 2009</p> <p><b>Juvenile arrests by offense category 2009</b> <b>Comparison youth population to arrests by race 2009</b> <b>Comparison youth population to arrests by ethnicity 2009</b> <b>Juvenile arrests by race 2009</b> <b>Juvenile arrests by ethnicity 2009</b></p> <p><b>Outside source: Kids Count juvenile arrests 2005 to 2009</b> School based violence, vandalism, weapons, substance abuse 2009 County schools enrollment 2010 and dropouts 2009 Children community risk indicators: teen births, food stamps, welfare, abuse/neglect 2009</p> <p><b>Police disposition of juveniles taken into custody by disposition type 2006/2008/2009</b> FCIU caseload by category 2006/2008/2009 FCIU petitions filed by petition type 2006/2008/2009 FCIU referrals by referral type 2006/2008/2009 Total referrals (new complaints docketed) to juvenile court by race/ethnicity 2006 2009</p>	<p><b>Juvenile Arrests 2010</b> (Previous 2011 Kids Count news article highlighted Salem County juvenile arrests.)</p>	<p>Any needs identification tweaks based on already improving juvenile arrests data?</p> <p><b>No identified changes.</b></p>	<p>No new needs. Salem County juvenile arrest rates for both 1 year and 5 year average dropped and are trending toward State average. <b>Suggest continuing YSC Prevention programs to support this downward Juvenile Arrest trend.</b></p>
Diversion	<p>Ranking of referrals to juvenile court by race/ethnicity 2009 Ranking of referrals to juvenile court by race/ethnicity 2006-2009 Total referrals (new complaints docketed) to juvenile court compared to juvenile arrests by race/ethnicity 2006 2009 Total juvenile cases diverted by race/ethnicity 2006, 2008, 2009</p>	<p><b>Salem County Municipal Juvenile Arrests 2010</b></p>	<p>Any Diversion needs identification tweaks based on Municipal Juvenile Arrests 2010 data?</p> <p><b>Identification of diverse juvenile arrests by municipalities.</b></p>	<p><b>Suggestion to analyze arrests data by municipality and suggest programmatic response turned by municipality.</b></p>
Detention	<p>Juvenile Detention Admissions by Race/Ethnicity and Gender Ranking of Detention Admissions by Race/Ethnicity for 2009 Ranking of Detention Admissions by Gender for 2009 Juvenile Detention Admissions by Race/Ethnicity for 2006 &amp; 2009 Juvenile Detention Admissions compared to Referrals by Race/Ethnicity and Gender 2006 &amp; 2009 Juvenile Population 2006, 2008, 2009 Ranking of Municipality where Juvenile Resides snapshot Ranking of Status Categories snapshot Ranking of MSCO Type Categories snapshot Problem Areas by Program 2006 &amp; 2009 Service Intervention Needed But Not Available 2006 Service Interventions Provided 2006 &amp; 2009 <b>Cumberland County Bed Utilization (via invoices) 2010 &amp; 2011</b></p>	<p><b>Cumberland County Detention Secure Bed Utilization (invoices) 2011 &amp; 2012 1Q/2Q</b></p> <p><b>2012 Level of Service Reports for Grounded and Sheriff's Home Detention programs.</b> 2012 to date: Detention 84, Bracelets 21, Grounded 1.</p>	<p>Any Detention Alternatives needs identification tweaks based on secure bed usage data?</p> <p><b>Low detention alternative program usage with most juveniles sent to secure detention.</b></p>	<p>Discuss new Detention Alternative needs?</p> <p><b>No new Detention needs but an observation more juveniles sent to detention instead of alternatives.</b></p>

	<p>Juveniles Adjudicated Delinquent by Gender 2006 &amp; 2009          Juvenile Cases Adjudicated Delinquent with Probation &amp; Incarceration Dispositions 2006 &amp; 2009          Ranking of Juveniles Adjudicated Delinquent by Race for 2009          Ranking of Juveniles Adjudicated Delinquent by Age Group for 2009          Change in Juveniles Adjudicated Delinquent with Probation &amp; Incarceration Dispositions 2006 &amp; 2009          Juveniles Adjudicated by Race          Ranking of Juveniles Adjudicated Delinquent by Race between 2006 &amp; 2009          Juveniles Adjudicated Delinquent by Age 2006 &amp; 2009          Ranking of Juveniles Adjudicated Delinquent by Age Between 2006 &amp; 2009          Probation Placements by Race/Ethnicity 2006 &amp; 2009          Ranking of Probation Placements by Race/Ethnicity 2009          Ranking of Probation Placements by Race/Ethnicity 2006 &amp; 2009          Probation Placements compared to Juveniles Adjudicated Delinquent by Race/Ethnicity 2006 &amp; 2009          Secure Placements by Race/Ethnicity 2006 &amp; 2009          Ranking of Secure Placement by Race/Ethnicity 2009          Ranking of Secure Placement by Race/Ethnicity 2006 &amp; 2009          Juvenile Adjudicated Delinquent by Gender 2006-2009          Juvenile Adjudicated Delinquent by Race/Ethnicity 2006-2009          FCIU Referrals by Referral Types 2006-2009          Top Ten Problem Areas for Youth Served in Dispositional Programs          Top Ten Service Interventions for Youth Served in Dispositional Programs          Program Services Intervention Larges to smallest 2006</p>	<p><b>Key Activity: School Based Youth Services.</b> Family Court past practice court orders all adjudicated juveniles receive an assessment or evaluation through School Based Youth Services. SBYS identified no program changes in their 20June2012 Pre-monitoring report.</p>	<p>Any Reentry needs identification tweaks based on DATA?  <b>Extremely low numbers of reentry juveniles.</b></p>	<p>Discuss new Re-entry needs?  <b>Low reentry numbers prevents analysis suggesting continuing small YSC JETS funds for serving reentry juveniles.</b></p>
<p>Reentry</p>	<p><b>JJC Reentry Statistics 2011</b></p>	<p><b>Key Source: JJC Commitments 2011 vs. Jan to June 2012</b>          2011: 2          2012 partial year: 3</p>		

# Salem County 2013 Plan Update



## 2. PLANNING PROCESS

### Question 3

## YSC Plan Update 2013 Planning Process Question 3: Services and/or Gaps Changes

Using your answers to recommendation sections of the 2012-2014 Plan for all points of the continuum, describe how services and/or gaps were addressed using recommendation as noted in the Plan. If recommendations have changed, describe how they were modified. Also, include recommendations or strategies your county made with regards to policy and practice through lens of race and ethnicity. What recommendations or strategies did your county consider to ensure similar outcomes for similarly situated youth?

Continuum Point	Cite original 2012 Plan Recommendations for Services and/or Gaps	Recommendations addressed during 2012? (monitoring results, surveys, questionnaires etc)	Recommendation or Strategy Changes Needed? (Review 2012 providers' pre-monitoring forms)	Are DMC Recommendation or Strategy Changes Needed?
Prevention	Early message to youth to become good citizens and not delinquents. Create program meeting needs of 8 to 12 year olds.	Monitoring results of Anti-Gang/Violence, Gender Specific and Families and Schools Together (FAST).  Juvies interviewed during monitoring articulated beneficial concepts of alternatives to gang involvement/violence, positive gender relationships and solid family relationships.	Pre-monitoring forms from Anti-Gang/Violence, Gender Specific and FAST.  Continue efforts of Anti-Gang/Violence, Gender Specific and FAST programs.  Remind Anti-Gang to include Salem Middle School 7 & 8 year olds. Invite Police to prevention programs.	From 2012 Plan: "The glaring statistic of black arrests rising 8% while white arrests dropped slightly with Hispanic arrests dropping a whopping 60% point to possible juvenile justice bias. Prevention could be applied by targeting historically lower class black neighborhoods with neighborhood building programs such as Families and Schools Together with building intra-family relationships."  Continue targeting historically lower class black neighborhoods with prevention message.
Diversion	-Law Enforcement Stationhouse Adjustments: County survey and follow-up emails indicate at least 1 police chief interested. -Family Crisis Intervention Units: continue Vicinage partnership. -Family Court: continue ISC and JJC programs.	Monitoring results of Station House Adjustment program 1 <sup>st</sup> & 2 <sup>nd</sup> quarters 2012  Stationhouse Adjustment had strong increase in 3 <sup>rd</sup> quarter  Stationhouse referrals.  Suggest referrals to Youth Assessments providing evaluations & further referrals.	Pre-monitoring form of Station House Adjustment program.  Increase Station House hours from pilot's 10 referrals (\$24K) to FTE 40 referrals (\$68K).  Consider program expansion to other police departments and State Police.	From 2012 Plan: "Become a JDAI county. Partner with Cumberland and Gloucester in their JDAI efforts.  Stationhouse Adjustment program expansion offers opportunity to divert minority juveniles from arrest and further justice system involvement. Remind ISC and JJC of stationhouse program. Recommend expansion to Penns Grove Police Department. Forward Stationhouse expansion recommendation to Assistant Prosecutor.
Detention	Continue detention alternatives of YSC Grounded program and Sheriff's Home Detention ankle bracelets. YSC will provide underwriting of the	Monitoring results of detention programs.  2012 to date: Detention 84, Bracelets 21, Grounded 1.	Pre-monitoring form of detention programs.  Notify courts, prosecution and defense that both	From 2012 Plan: "County should partner with Cumberland and Gloucester counties to implement JDAI concepts.  Both Grounded and Sheriff's Home Detention should be routinely promoted in the YSC JETS

	<p>Sheriff's program utilizing Partnership (JJC grant) set aside allowance.</p>	<p>Both Grounded and Sheriff's Home Detention have capacity for increased juvenile services.</p>	<p>Grounded and Sheriff's Home Detention can service additional referrals.</p>	<p>Committee as suitable detention alternatives for all juveniles considered for detention and those presently in detention. Salem County is slated for the Juvenile Detention Alternatives Initiative (JDAI).</p>
Disposition	<p>Program specifications for disposition alternatives such as:          Youth Assessments providing eval/referrals. Connect II providing juvenile and family counseling. Cognitive/Trust Building providing tools for juveniles to learn to make good decisions. Drug Evaluations to identify drug/alcohol problems. Sex Offender Evaluation/Treatment providing specific intensive treatment.</p>	<p>Monitoring results of disposition programs.          Youth Assessments: valued by Family Court. Non-students also evaluated. Although "bid out", contractual relationship could be via "intergovernmental services"          Connect II: none.          Cognitive: Monitor September.          Drug Eval/Treatment: no issues.          Sex Offender Treatment: No activity.</p>	<p>Pre-monitoring form of disposition programs.  <b>Youth Assessments:</b>          All Juveniles on Probation are matched with existing court ordered services without lengthy waiting lists.          Connect II: no waiting list          Cognitive: late start prevented two program cycles.          Drug Eval &amp; Treatment: all referrals provided services.          Sex Offender Treatment: No activity so lower funding?</p>	<p>From 2012 Plan: "The first improvement to dispositions is to eliminate the need for them. Adding a pilot program of Stationhouse Adjustment can be the earliest diversion from the juvenile justice system. Also, Stationhouse Adjustment can be active in towns that have presented a disproportionate number of African American juveniles to the juvenile justice system. Other suggested programs such as Connect II (intensive in home counseling), Cognitive (behavior therapy)/Trust Building, Drug Evaluations/Treatment and Sex Offender Treatment provide specific assistance to solve the reasons juveniles have offended."          Continue other programs at present LOS.          Ensure time/funding for 2 Cognitive programs.          Drop Sex offender level of service 50%?</p>
Reentry	<p>YSC plans to hold Client Specific Funds for utilization for reentry programs and specific needs intervention. Drug treatment funds will also be held if the South Jersey Initiative (for juveniles) is defunded.</p>	<p>Monitoring results of reentry programs.          Client Specific Funds: 1 referral          Sex Offender Treatment: No activity.</p>	<p>Pre-monitoring form of reentry programs.          Keep small Client Specific Fund.          Drop sex offender Treatment 50%</p>	<p>From 2012 Plan: "Consulting with Cumberland and Gloucester counties to utilize their JDAI expertise would benefit Salem County."          Consult on increasing success of JETS Committee referrals. Streamline justification section of JETS client specific funds form.</p>

# Salem County 2013 Plan Update



## 2. PLANNING PROCESS

### Question 4

## YSC Plan Update 2013 Planning Process Question 4 Additional Data Usage

Was additional data, other than provided by JJC (i.e. JJC Residential and Commitments Data, Detention Statistics Report, etc.) used in your county's update planning process? If so, what data was used? How was this information used? For example, UCR data was analyzed by municipalities to see where prevention services or efforts should be implemented. What is source of data? What is timeframe of the data used? If additional data was used, submit a copy with this Plan.

Title of Data	Source	Timeframe Year(s) used for 2012 Plan	Timeframe Year(s) used for 2013 Planning	How was the data used?	2012 Comments	2013 Comments
Juvenile Arrest	Kids Count	2005 to 2009	2006 to 2010	Showed lower arrest rate	2012 Freeholder concern.	No mention in 2012 Kids Count article. Recommend continue Stationhouse Adj program in 2013 to aid downward trend.
MAPSA program list	Salem County MAPSA (CASS)	2011	2012 LACADA update	ID muni needs and not duplicate prevention efforts		
Strategic Plan	JJC	2011		planning background		
JDAI Annual Data Report	JJC	2009		Excerpt used as background		
Back on Track: Supporting...Reentry	Reentry Task Force JJDPc	2009		Reentry benefits	Make Client Specific Funds available	
MRSS/FCIU 2011 Report	Salem vicinage FCIU program mgr	2011		FCIU efforts supported by YSC		
Untreated Salem County juveniles report	SODAT Inc., Salem, NJ	2010	2012	YSC ID drug treatment funding	SJI funds lost	
Juvenile crime news reports	Today's Sunbeam newspaper	2009 to 2011	2012 news articles	ID local crime hotspots for prevention & aging out	reentry funds via client specific	
Internal documents	monitoring, RFP, JETS referrals	2010 - 2011	2012 JETS referrals	ID prevention & reentry needs	JETS funds	

# Salem County 2013 Plan Update



## 3. CONTINUUM OF CARE

### ***III. CONTINUUM OF CARE***

- A. Definitions: Defines and describes each Point of Intervention on the Continuum.
- B. Instructions for Completing Work Sheet
- C. CY 2012 Continuum of Care - Points of Intervention

## **POINTS OF INTERVENTION DEFINITIONS**

### **DELINQUENCY PREVENTION**

Delinquency Prevention Programs are strategies and services designed to increase the likelihood that youth will remain free from initial involvement with the formal or informal juvenile justice system. The goal of delinquency prevention is to prevent youth from engaging in anti-social and delinquent behavior and from taking part in other problem behaviors that are pathways to delinquency. Primary Delinquency Prevention programs are those directed at the entire juvenile population without regard to risk of involvement in the juvenile justice system. Secondary Delinquency Prevention programs are those directed at youth who are at higher risk of involvement in the juvenile justice system than the general population. Given this goal, Delinquency Prevention programs developed through the comprehensive planning process should clearly focus on providing services that address the known causes and correlates of delinquency.

Delinquency Prevention data describe trends in juvenile delinquency and in factors that reflect the causes and correlates of delinquent activity. By understanding the nature and extent of delinquent behavior and the factors associated with involvement in delinquency, Counties can better identify the content and scope of prevention programs needed. This information will help Counties make informed decisions regarding the allocation of resources to delinquency prevention, including those disseminated by the Juvenile Justice Commission (e.g., Title V-Prevention, Title II, State/Community Partnership, and Family Court Services).

The Delinquency Prevention data required for the Comprehensive Plan is meant to become the foundation for prevention program planning. However, it should be noted that the typical prevention planning process requires an in-depth analysis of community, family, peer, and education factors that identify problem areas in a particular municipality or County. The Title V Delinquency Prevention Program, administered through the Governor's Juvenile Justice and Delinquency Prevention Committee and the Juvenile Justice Commission, provides Counties with a framework for conducting this more detailed community assessment and also provides grants to develop and implement programs that address the identified risk factors.

This Comprehensive Plan requires only a small portion of the data that could potentially be collected at the County or municipal level as part of the Title V Primary Prevention Program planning process. Counties are encouraged to examine this required data as part of a process for determining whether to participate in the Title V Primary Prevention Program.

## DIVERSION

The Diversion stage of the juvenile justice system offers alleged juvenile offenders an opportunity to avoid arrest and/or prosecution by providing alternatives to the formal juvenile justice system process. The goal of Diversion is to provide services and/or informal sanctions to youth who have begun to engage in antisocial and low level delinquent behavior in an effort to prevent youth from continuing on a delinquent pathway. Youth who do not successfully complete a diversion program may ultimately have their case referred for formal processing by the juvenile court. Given this goal, Diversion programs developed through the comprehensive planning process should clearly focus on providing services that address the known causes and correlates of delinquency.

### Diversion Process

In New Jersey, juveniles are dealt with informally through one or more of the following: Law Enforcement Station House Adjustments, Family Crisis Intervention Units (FCIU), Family Court Juvenile Conference Committees, or Family Court Intake Service Conferences.

Law enforcement officers might divert a youth suspected of a delinquent act if, in lieu of making an arrest, the officer chooses to dismiss the youth with a warning and reprimand, or to refer the youth to a social service agency. This process is known as a station house adjustment.

Youth who are accused of committing a delinquent act directly tied to family dysfunction may be diverted, with their families, to the Family Crisis Intervention Unit. The FCIU can provide services to youth and their families to resolve the immediate crisis leading to delinquency, thereby preventing the juvenile and his or her family from entering the formal court system.

Diversions within Family Court occur after a complaint has been filed, but prior to the case being formally heard by a judge. At this point, youth may be diverted to either a Juvenile Conference Committee (JCC) or to an Intake Services Conference (ISC). First and second time offenders charged with low level delinquent offenses may be diverted first to the JCC - a committee of volunteers from the community who attempt to settle the complaint. Complaints not resolved at the JCC level are referred to an Intake Service Conference. An ISC is a meeting between the youth and an intake officer who attempts to settle the case. Complaints not resolved at the ISC may be referred to a judge for formal disposition.

### Diversion Programs

Diversion programs are the structured services and sanctions typically provided to youth and/or their families at any point in the Diversion process. A law enforcement agency or the court might operate a Diversion program directly or the youth might participate in a program operated by a contracted service provider.

Diversion data describe trends in the extent and nature of cases diverted in your County that reflect the causes and correlates of delinquent activity. By understanding the volume of the existing types of diversion cases and the factors associated with involvement in delinquency, Counties can more

effectively plan the content and scope of Diversion programs. This information will help Counties make informed decisions regarding the allocation of resources to Diversion programming, including those disseminated by the Juvenile Justice Commission (e.g., State/Community Partnership, Family Court Services, Juvenile Accountability Block Grant, and Title II). Note, however, that the Diversion data collected through this Comprehensive Plan represents only a portion of the data that a County might collect as part of the overall Diversion planning process.

## **DETENTION**

The Detention phase/component of juvenile justice includes detention, the temporary care of juveniles and the provision of Detention Alternative Programs.

### **Detention**

“Detention” is defined as the temporary care of juveniles in physically restricting facilities pending court disposition (N.J.A.C. 13:92-1.2).

An objective of detention is to provide secure custody for those juveniles who are deemed a threat to the physical safety of the community and/or whose confinement is necessary to insure their presence at the next court hearing (N.J.A.C. 13:92-1.3). For the purpose of this plan a limited amount of funding may be provided to support court ordered evaluations for adjudicated youth who reside in the detention center, if all other resources have been exhausted.

### **Detention Alternatives**

Detention Alternative Programs provide supervision to juveniles who would otherwise be placed in a secure detention facility while awaiting their adjudicatory hearing, expanding the array of pre-adjudication placement options available to the judiciary. Detention Alternative Programs/Services are not to be provided in the detention center. These programs are designed to provide short-term (45 – 60 days) supervision sufficient to safely maintain appropriate youth in the community while awaiting the final disposition of their case. As such, these programs help to reduce the overall detention population and relieve detention overcrowding and its related problems where it exists.

Detention data describe the number of juveniles placed in detention, the characteristics of those juveniles, and the types of offenses for which they are detained. By understanding the nature and extent of the detained population and the extent to which detention is used and the characteristics of the youth, planners can better identify the content and scope of Detention Alternative Programs needed in their Counties. As such, Counties will be better equipped to make informed decisions regarding the allocation of resources to Detention Alternative Programs, including those disseminated by the Juvenile Justice Commission (State/Community Partnership, Family Court Services, Juvenile Accountability Block Grant, and Title II). It should be noted, however, that the Detention data collected through this Comprehensive Plan represent only a portion of the data that

a County might collect as part of the overall Detention Alternative Program planning process. Counties involved in the Juvenile Detention Alternatives Initiative (JDAI) are encouraged to incorporate any information gathered through the work of their County Council and its subcommittees.

## **DISPOSITION**

Disposition is the phase of the juvenile justice system where youth adjudicated delinquent are ordered by the court to comply with specific sanctions and services as a consequence for their delinquent behavior. In New Jersey, the range of dispositions available to the court include but are not limited to restitution/fines, community service, probation, and commitment to the Juvenile Justice Commission. For youth disposed to a term of probation supervision, among the conditions of probation that might be imposed by the court is the completion of a Dispositional Option Program. The structure of these Dispositional Option Programs are varied, but common among these options are intensive supervision programs, day and evening reporting centers, and structured day and residential programs. Given this goal, Disposition programs developed through the comprehensive planning process should clearly focus on providing supervision and services that address the known causes and correlates of delinquency.

When determining the appropriate disposition in a given case, the court faces the complex task of considering multiple goals, including promoting public safety, ensuring offender accountability, and providing juveniles with opportunities for personal growth and skill development through rehabilitative efforts. By developing and enhancing local Dispositional Option Programs, Counties can facilitate the achievement of these goals by providing the court with the range of options that matches best the supervision and service needs of youth in their communities. Research and experience indicate that well developed community-based Dispositional Option Programs can effectively reduce the likelihood of continued delinquency, improving the lives of the youth they serve, and the quality and safety of the local community and its citizens.

Disposition data describe the number of youth adjudicated delinquent and disposed by the court, as well as the characteristics of these juveniles that reflect the causes and correlates of delinquent activity. By understanding the nature and extent of the juvenile population facing disposition and the factors associated with involvement in delinquency, planners can better identify the content and scope of Dispositional Option Programs needed in their Counties. As such, Counties will be better equipped to make informed decisions regarding the allocation of resources to Dispositional Option Programs, including those resources disseminated by the Juvenile Justice Commission (State/Community Partnership, Family Court Services, Juvenile Accountability Block Grant and Title II). Note, however, that the disposition data collected through this Comprehensive Plan represents only a portion of the data that a County might collect as part of the overall Dispositional Option Programs planning process.

## **REENTRY**

In the juvenile justice system Reentry generally refers to the period of community-based supervision and services that follows a juvenile's release from a secure facility, residential program, or other structured dispositional placement.

However, for the purposes of this plan, the use of the term Reentry only applies to committed youth paroled from a Juvenile Justice Commission (JJC) facility and supervised by the JJC's Office of Juvenile Parole and Transitional Services and to juveniles disposed to a JJC program as a condition of probation and supervised by the Department of Probation. Reentry is a mechanism for providing additional support during this transitional period in order to foster the successful reintegration of juveniles into their communities. Given this goal, Reentry programs developed through the comprehensive planning process should clearly focus on providing services to youth, regardless of their age, that address the known causes and correlates of delinquency.

By developing Reentry services that compliment the supervision provided by the JJC and Probation, Counties can increase the likelihood that juveniles returning to their communities will reintegrate successfully. This type of cooperative effort in the delivery of Reentry services and supervision improves each youth's chances of becoming productive, law-abiding citizens, which in turn enhances the safety and quality of the local communities in which these juveniles reside.

Reentry data describe the number of committed youth and probationers returning to the community from JJC facilities and programs, as well as the demographic and offense characteristics of these juveniles that reflect the causes and correlates of delinquent activity. By understanding the nature and extent of the population released to Reentry and the factors associated with involvement in delinquency, planners can better identify the content and scope of Reentry services and programs needed in their Counties. As such, Counties will be better equipped to make informed decisions regarding the allocation of resources to Reentry services, including those resources disseminated by the Juvenile Justice Commission (State/Community Partnership, Family Court Services, Juvenile Accountability Block Grant, and Title II). Note, however, that the Reentry data collected through this Comprehensive Plan represent only a portion of the data that a County might collect as part of the overall Reentry services planning process.

CY 2012 Existing Services  
Continuum of Care - Points of Intervention

CY 2012 Continuum of Care - Points of Intervention

1. List the programs/services your county considers a part of its continuum of care regardless of funding. *List the name of the program and/or agency. Also indicate the annual level of service and funding source in parenthesis.* Additional pages may be utilized.
2. Programs/services should include those funded through the Juvenile Justice Commission (State/Community Partnership & Family Court, JABG, JJDP and JDAI) and all other programs/services considered a part of the county's continuum.
3. Level of Restrictiveness – List programs from least restrictive to most restrictive. For example – A Mentoring program is less restrictive than an In-Home Detention Program. If you are a JDAI Site, consider using the continuum of Detention Alternatives developed by your local Council on Juvenile Justice Systems Improvement.

**CY 2012 EXISTING SERVICES**  
**Continuum of Care (Points of Intervention)**  
**County of Salem**

**Delinquency Prevention Programs**

*(Name, LOS, Funding Source)*

1. IAC - FAST / 12 Families / FC
2. Gateway CAP-Gang Prev./ 2 cycles / Family Court
3. SODAT-Gender Specific / 4 cycles/ FC
4. Gateway CAP /Anti-Gang Prevention / 2 Cycles / FC
5. 4H/K-13/ Rutgers
6. Police Explorers / 15-20 / MA
7. Lindsey Meyer Tenn Inst. Rebel / Teen ATOD / Edu. / MA
8. Cooper Trauma Center - Middle School Choices / - / Cooper
9. DARE - ATOD & Bullying / Salem City PD
10. Perform Care - Contracts Care / - / DCBHS
11. Family Nights / Family Strengthen / MA PTO, South West Council
12. Boys Scouts / Character / Private Funds
13. Girl Scouts / Character / Private Funds
14. Family Success Center
15. SC Youth Partnership
16. Family Support Org. / CGSFSO

**Law Enforcement Diversion Program**

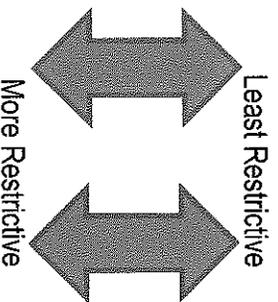
*(Name, LOS, Funding Source)*

1. Stationhouse Adj. Program / Ages 12-18 / YSC

**Family Crisis Intervention Unit**

*(Name, LOS, Funding Source)*

1. FCIU/Mobile Response via Robin's Nest /FCIU
2. Ranch Hope Shelter / 12-19 Salem County



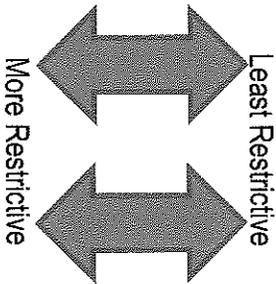
**CY 2012 EXISTING SERVICES**  
**Continuum of Care (Points of Intervention)**  
**County of Salem**

**Family Court Diversion Programs**  
*(Name, LOS, Funding Source)*

1. Salem County Vo-Tech/Youth Assessments/  
85 Evals / FC
2. Perform Care / CSA / DCBHS
3. Juvenile Conf. Commission. - Volunteer  
Case Panels / AOC
4. Intake Service Conf. - Informal  
Agreement / AOC

**Detention Alternative Programs**  
**(Pre-Adjudicated Youth)**  
*(Name, LOS, Funding Sources)*

1. Robin's Nest Grounded in Home Detention / Direct Serv.  
45 Clients / Partnership
2. Salem One Stop Career / Employment Services /  
NUDLWD
3. Sheriff Home Detention / 6 Home Bracelets per week /  
County of Salem Youth Services Commission
4. Ranch Hope Shelter / Ages 12-19 / County of Salem



**CY 2012 EXISTING SERVICES**  
**Continuum of Care (Points of Intervention)**  
**County of Salem**

**Community Based Disposition Options**  
**(Post - Adjudicated Youth)**

*(Name, LOS, Funding Source)*

1. SC Vo-Tech / Youth Assessments / 85 Evals / FC
2. SODAT / Drug & Alcohol Eval. Program / 30 Evals. / FC
3. SODAT / Cognitive Skills Building Program / JABG & JABG Match
4. SODAT - Behavior Mod. Cognitive / 2 Groups / FC
5. Connect II - Robin's Nest / Partnership & FC
6. RAP-Evaluations & Treatment of Sex Offenders / 6 Clients / FC
7. Salem One Stop Career Center - Employ. Services /NJDLDWD
8. UCWO & Perform Care / DCBHS Funded
9. JJC Cumberland Day / JJC
10. Daytop NJ - Residential Drug Treatment / SJI funded
11. AOC - Intensive Supervision Program
12. JJC Residential Programs

**Reentry Programs**

*(Name, LOS, Funding Sources)*

1. RAP - Risk Evaluations for referred Sexual Offenders / 6 Clients / FC
2. CSA Perform Care / DCBHS
3. Cumberland Day / JJC
4. YSC Jets - MDT Clients Specific / Partnership Funds

